



U.S. **MICHIGAN** Department of Military and Veterans Affairs

annual report

'10

Jennifer M. Granholm  
Adjutant General Thomas G. Cutler

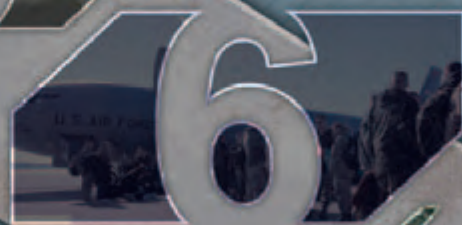




**Army & Air National Guard**



**Dept. of Military &**



**Air National**



**A**



**Veterans Affairs**

**United States Property & Fiscal**

**2010**



**ard Unit Organizations**

**& Veterans Affairs Executive Summary**

**nal Guard**

**Army National Guard**

**Joint Staff**

s

**cal Office**

**Economic Impact**

**Fallen Heroes**



# MILITARY ORGANIZATION CHART

## 127th Wing

- 107th Weather Flight
- 127th Air Refueling Group
  - 171st Air Refueling Squadron
  - 191st Operations Support Flight
  - 191st Maintenance Squadron
  - 191st Aircraft Maintenance Squadron
  - 191st Maintenance Operations Flight
- 127th Operations Group
  - 107th Fighter Squadron
  - 127th Operation Support Flight
- 127th Mission Support Group
  - 127th Civil Engineer Squadron
  - 127th Security Forces Squadron
  - 127th Logistics Readiness Squadron
  - 127th Services Flight
  - 127th Mission Support Flight
  - 171st Aerial Port Flight

- 127th Maintenance Group
  - 127th Maintenance Squadron
  - 127th Aircraft Maintenance Squadron
  - 127th Maintenance Operations Flight
- 127th Medical Group
  - 127th Medical Operations Flight
  - 127th Medical Support Flight

## Alpena CRTC

- 110th Airlift Wing
  - 110th Mission Support Group
  - 110th Operations Group
  - 110th Maintenance Group
  - 110th Medical Group
  - 110th Air Operations Group

## Joint Force Headquarters Lansing

- 177th Regional Training Institute - Augusta
- Recruiting & Retention Battalion - Lansing
  - 1208th Military Intelligence Platoon - Taylor
- 51st Civil Support Team - Augusta
- Medical Command - Detroit
- Detachment 15 Operational Support Airlift - Lansing
- Fort Custer Training Center - Augusta
- Military Training Center - Grayling
- 1208th Engineering Survey & Design Team - Lansing
- 1999th AO Detachment
- 1146th Judge Advocate General Detachment - Lansing
- Detachment 1, 505th Judge Advocate General - Lansing
- 63rd Troop Command - Wyoming
  - 1-125th Infantry Battalion - Flint
    - Company A - Detroit
    - Company B - Saginaw
    - Detachment 1 - Alpena
    - Company C - Wyoming
    - Company D - Big Rapids
    - Company F, 237 BSB - Bay City
  - 1-126th Cavalry Squadron - Wyoming
    - Troop A - Cadillac
    - Troop B - Manistee
    - Troop C - Dowagiac
    - Company D, 237th BSB - Wyoming
  - 425th Infantry Company - Selfridge
- 1-119th Field Artillery Battalion - Lansing
  - Battery A - Port Huron
  - Battery B - Alma
  - Battery C - Albion
  - 119th Support Company - Augusta
- 1-182nd Field Artillery Battalion - Detroit
  - Battery A - Detroit
  - Battery B - Bay City
  - Battery C - Lansing
  - 182nd Support Company - Detroit
- 272nd Regional Support Group
  - 1225th Cmd Sustainment Support Battalion - Detroit
    - 1071st Maintenance Company - Grayling
    - 1072nd Maintenance Company - Detroit
    - 1073rd Maintenance Company - Greenville
    - 464th Quartermaster Company - Lapeer
  - 246th Transportation Battalion - Jackson
    - 1460th Transportation Company - Midland
    - 1461st Transportation Company - Jackson
      - Detachment 1 - Augusta
    - 1462nd Transportation Company - Howell
    - 1463rd Transportation Company - Wyoming
      - Detachment 1 - Sturgis

- 46th Military Police Command - Lansing
  - 126th Press Camp Headquarters - Augusta
  - 3-238th General Support Aviation Battalion - Grand Ledge
    - Detachment 1, Company B - Selfridge
    - Detachment 1, Company C - Grand Ledge
    - Company D - Grand Ledge
    - Company E - Grand Ledge
    - Company B, 1-112th Aviation - Grand Ledge
    - Detachment 1, 1-147th Aviation - Grand Ledge
    - Company B, 1-147th Aviation - Grand Ledge
    - Company C, 1-147th Aviation - Grand Ledge
    - Detachment 1, Company D, 1-147th Aviation - Grand Ledge
    - Detachment 1, Company E, 1-147th Aviation - Grand Ledge
    - Detachment 2, Company B, 351 Aviation Support - Grand Ledge
- 107th Engineer Battalion - Ishpeming
  - 1430th Engineer Company - Gladstone
    - Detachment 1 - Marquette
  - 1431st Engineer Company - Calumet
    - Detachment 1 - Baraga
  - 1432nd Engineer Company - Kingsford
    - Detachment 1 - Iron River
  - 1437th Engineer Company - Sault Ste. Marie
- 507th Engineer Battalion - Kalamazoo
  - 1433rd Engineer Company - Augusta
  - 1434th Engineer Company - Grayling
    - Detachment 1 - Augusta
  - 1436th Engineer Company - Mantague
  - 1440th Engineer Detachment - Grayling
    - 1439th Engineer Detachment - Grayling
    - 1442nd Engineer Detachment - Grayling
  - 745th Explosive Ordnance Disposal - Grayling
  - 126th Signal Company - Kalamazoo
- 177th Military Police Brigade - Taylor
  - 777th Military Police Detachment - Taylor
  - 210th Military Police Battalion - Taylor
    - 1775th Military Police Company - Pontiac
    - 1776th Military Police Company - Taylor
    - 144th Military Police Company - Corunna
    - 46th Military Police Company - Cheyboygan
  - 146th Multifunctional Medical Battalion - Ypsilanti
    - 1171st Medical Company - Ypsilanti
  - 631st Troop Command - Lansing
    - Company B, B5TB, 37th BCT - Lansing
    - Company C, B5TB, 86th BCT - Wyoming
      - Detachment 2 - Wyoming
    - 460th Chemical Company - Augusta
    - 126th Army Band - Wyoming
    - 156th Signal Company - Adrian



# MICHIGAN DEPARTMENT OF MILITARY AND VETERANS AFFAIRS

## EXECUTIVE OVERVIEW



**Maj. Gen. Thomas G. Cutler**  
**Adjutant General and Director**

Citizen-Soldiers stand by as we have for the past 374 years, ready to answer the call to duty and do our nation's bidding.

They are Americans answering the call to be part of something larger than themselves; because they believe the adage "freedom isn't free" and that the freedoms we so often take for granted are worth fighting for. We serve the citizens of our home states and the people of the United States. In 2010, more than 1,700 Soldiers and Airmen deployed in support of Operation Iraqi Freedom and Operation Enduring Freedom.

Accordingly, our most urgent priority is to continue to provide security and defense of our homeland to include our critical Homeland Security support in the war on terrorism and drugs. We are at war and making sure Soldiers and Airmen are ready is our single most important task. For the war fight and equally prepared for doing any domestic operations.

The Michigan National Guard supported the Enbridge Oil Spill response in July 2010, with employment of the 51st Civil Support Team for air quality monitoring assistance to the Environmental Protection Agency; the Michigan National Guard Joint Staff was activated for emergency response coordination; the Michigan Air National Guard Public Affairs Office supported the state Joint Information Center; and Fort Custer Training Center provided disaster relief personnel with lodging during the initial response.

The 1st Battalion, 147th Aviation Regiment, comprised of Michigan and Wisconsin Army National Guard Soldiers was named the best aviation unit in the Army National Guard. The unit received the 2010 Army Aviation Association of America's John J. Stanko Award. The award is presented to the Army National Guard aviation unit that has made an outstanding contribution or innovation to the field of Army aviation above and beyond the normal assigned mission. The unit deployed to Iraq in June 2010 and performed missions to include moving passengers and cargo throughout the theater of operations, as well as providing round-the-clock medical evacuation coverage.

The biggest joint event in 2010 was the participation in and hosting of the main venues for Vigilant Guard 2010. The three-day exercise involved a natural disaster response, a hazardous material incident with and the required response by disaster control teams, and a mass casualty medical response. The exercise involved personnel from the Michigan National Guard, multiple county Medical Response teams, American Red Cross, Hard-Dole-Inouye Federal Center and several others. All

efforts were coordinated and communicated through the Michigan National Guard Joint Forces Headquarters, based in Lansing.

Portions of the 110th Civil Engineer Squadron deployed three times during FY10. The unit as a whole deployed to Hawaii for training and to help with a build project. Shortly after the Haitian hurricane swept through the island causing devastation, civil engineers with heating, ventilation, and electrician backgrounds deployed there to help re-establish the infrastructure. In support of Operations Enduring Freedom/New Dawn, seven squadron members with the firefighting specialty deployed to Oman for a 4-month tour of duty. Not only did the 110th provide support to its own members, but an additional 473 passengers and 11.5 short tons of cargo were handled for Army Guard and Marine Reserves during six deployments and five re-deployments.

Throughout the year, the 127th Air Refueling Group prepared for its Air Mobility Command Nuclear Operational Readiness Inspection (NORI) and Conventional Operational Readiness Inspection (ORI) in October. Between the two inspections there was nearly two years of preparation. Results received during the inspection, which came later in October, were rated "Excellent" for the conventional ORI and "Satisfactory" for the NORI.

The development of a strong and ready force begins the minute each Soldier raises their hand to protect our nation. The suicide rate among Soldiers has doubled in the last year alone. It takes the care and compassion of NCOs and Officers to try and mitigate the risk of suicides within our ranks. And every Soldier is responsible for observing their Battle Buddy and being a good listener and friend. As leaders it is important to care for each other so we can continue to keep the promises we made during our oaths of enlistment. One life is too many.





# MICHIGAN AIR NATION



**Maj. Gen. Robert H Johnston**  
**Commanding General for Air**

**Mission Statement:** Combat Power and Mission Support, Serving the Community, State and Nation

**Vision Statement:** Our People, Second to None. . . In Combat Power and Mission Support

During fiscal year 2010, the 110th's official designation changed from the 110th Fighter Wing, so named because of the A-10 aircraft mission, to the 110th Airlift Wing to coincide with the current C-21 aircraft transportation mission and the future C-27 Joint Cargo Airlift Transport. The wing's gaining command changed from Air Combat Command to Air Mobility Command. The Airlift Wing has five subordinate groups, the Air Operations Group, the Mission Support Group, the Maintenance Group, the Opera-

tions Group and the Medical Group. The Operation Group has two subordinate organizations, the Operations Support Flight and the 172nd Airlift Squadron. The Maintenance Group has three subordinate organizations, the Maintenance Squadron, Aircraft Maintenance Squadron and the Maintenance Support Flight. The Medical Group has no subordinate organizations. The AOG has the Air Support Squadron, the Air Communications Squadron, Air Operations Squadron, Air Intelligence Squadron, and the Air Mobility Squadron. The Mission Support Squadron consists of the Force Support Squadron, Civil Engineer Squadron, Security Forces Squadron, Communications Flight, and the Logistics Squadron.

The comptroller flight, public affairs, staff judge advocate, chaplaincy, inspector general, equal opportunity,

## BATTLE CREEK - 110TH AIRLIFT WING FY 2010 ECONOMIC IMPACT

284 Full-time employees	\$27.1 Million
797 Traditional Guard members	\$16.2 Million
Annual appropriated funds	\$24.6 Million
<b>Total</b>	<b>\$67.9 Million</b>

### OTHER ECONOMIC IMPACT

Construction funding	\$14.3 Million
Value of jobs created	\$15.1 Million
Indirect jobs created	332

## SELFREDGE - 127TH WING FY 2010 ECONOMIC IMPACT

Active Duty payroll (AGR)	\$13.95 Million
Traditional Guard payroll	\$25.71 Million
Federal civilian payroll	\$59.77 Million
Fly program	\$14.94 Million
Other operation & maintenance	\$16.96 Million
Military personnel expenditures	\$2.79 Million
Facility operation expenditures	\$8.60 Million
Sustainment, restoration modernization	\$9.88 Million
Construction expenditures	\$3.15 Million
<b>Total</b>	<b>\$157.29 Million</b>

## ALPENA CRTG FY 2010 ECONOMIC IMPACT

Military payroll	\$5.5 Million
Operation & maintenance	\$6 Million
Military personnel funding	\$300,000
Civilian personnel funding	\$3.5 Million
Construction funding	\$1 Million
Total visiting unit expenditures	\$1 Million
<b>Total</b>	<b>\$17.5 Million</b>
\$17.5 Million x 4.5	\$78.75 Million





safety and human relations support agencies fall under the wing command-er.

In 2010, the Services Flight and the Military Support Flight were realigned into the 110th Force Support Squadron.

There was also the stand up of the 110th Comptroller Flight, formerly the Financial Management Office. The flight still falls under the wing staff organizationally.

There has been significant growth in our assigned strength, but little change in our authorized strength. With the mission change and loss of personnel who followed the mission to other locations, the 110th set as one of its primary goals for FY10 was to regain 100 percent manning and closed out FY10 at 90 percent, a significant accomplishment for a unit going through a mission change, flying a temporary transitional airframe, and moving toward a mission that is totally new in the Air Force. The Air Operations Group provided numerous opportunities to join a new, fresh mission and a chance to work with the active forces in an as of yet tested construct.

The equipment changes consisted of the acquisition of a fourth C-21 aircraft, which was borrowed from a fellow unit, in order to meet missions and training. The C-27 aircraft are expected to arrive in 2011-2012. The 110th hosted a factory owned C-27 for an exhibit and familiarization flights for distinguished guests and media in 2010.

The 110th Airlift Wing continued to execute the transition plan that has been the underlying theme for the wing for the past several years. It, however, was not the sole focus area. The Force Support Squadron continued to provide customer service to 1,000 members of the 110th and their families, and to provide personnel services for Army, Marine and Naval personnel and their families; thousands of retirees from throughout the Southwest Michigan area; as well as local area active duty personnel and their families.

The wing also continued to provide logistical, personnel and technical support in support of Operations Enduring Freedom, Iraqi Freedom (subsequently renamed New Dawn), Deep-water Horizon, Haitian hurricane relief,

and the oil pipeline leak in the Kalamazoo River. The Air Operations Group continued to raise the bar for cooperative relationships between the active duty and guard. Stood up in April of 2009, the AOG has already become an integral partner of the 17th Air Force. More than 150 AOG members have deployed more than 4,900 days in support various missions from training exercises at Ramstein, Germany to humanitarian and infrastructure building events throughout the continent of Africa. The skilled professionalism and dedication that the AOG members have demonstrated has resulted in the 17th Air Force's "total force" integration of the 110th in their mission planning and execution.

The 110th Civil Engineer Squadron, or portions of the squadron, deployed three times during FY10. The unit as a whole deployed to Hawaii for training and to help with a build project. Shortly after the Haitian hurricane swept through the island causing devastation, civil engineers with heating, ventilation, and electrician backgrounds deployed there to help re-establish the infrastructure. In support of Operations Enduring Freedom/New Dawn, seven squadron members with the firefighting specialty deployed to Oman for a 4-month tour of duty.

Not only did the 110th provide support to its own members, but an additional 473 passengers and 11.5 short tons of cargo were handled for Army Guard and Marine Reserves during six deployments and five re-deployments.

Members of the wing had the solemn honor to participate in the dignified return of three fallen comrades killed in action overseas. In one of the instances, the wing and vice commander served as the casualty notifications officers, notifying a former Air Guard member and his wife that their son was killed in Iraq. In each instance, wing members formed an honor flight formation along the plane during the transfer of remains. In addition and in the spirit of joint camaraderie, members from nearby National Guard and Reserve units lined the route that the procession took leaving the base to render honors as the fallen Airman, Soldier and Marine passed by.

The base honor guard also participated in 18 fu-



nerals, two wing formations, four Veterans' Day events, Wreaths Across America, the Governor's Pass and Review and various community events. Many of these events resulted in favorable media coverage and served as community relations builders. Parents and teachers who had never seen military honor guards expressed sincere gratitude to the wing members who participated in events.

One of the bigger community events this year was the participation in and hosting one of the main venues for the Vigilant Guard 2010. The three-day exercise involved a natural disaster response, a hazardous material incident with and the required response by disaster control teams, and a mass casualty medical response. The exercise involved personnel from the 110th Airlift Wing, 5th District Medical Response team, American Red Cross, Hard-Dole-Inouye Federal Center and several others. All efforts were coordinated and communicated through the Michigan National Guard Joint Forces Headquarters, based in Lansing. The overall response and evaluation of the exercise was very positive.

The 110th continues to be an active participant in various community events and programs. Annually, they contribute to the local food bank with monetary donations during the holiday season as well as the homeless shelter. The wing annually participates in the local Relay for Life, the YMCA's Cereal City Corporate Challenge, the Military Affairs Civic Leader tour of the various military facilities in the community, and countless other events.

The 110th Airlift Wing's emphasis on community involvement and other leadership development programs helps

our members become contributing members, not only the immediate surrounding Battle Creek community, but all the communities which our members live in. They are respected civic members, community leaders and also professionals in their chosen careers or scholarly ventures.

The 110th Airlift Wing has always met head-on any challenges posed to it and looks forward to those that lie ahead. Fiscal Year 2011 will also be a challenging one with no less than three national level inspections and several budgetary constraints. The wing leadership has set high goals for this coming year to include construction for new missions, training and manning for the new missions, and continued pursuit of a basic core value of "Excellence in all we do"!

In fiscal year 2010 the old Army housing apartments and duplexes were razed and the Enhanced Use Lease project officially terminated. Following the 2005 Base Realignment and Closure commission, the Air Force identified property and assets available for development which were not excess because of base security, force protection and encroachment concerns. Enhanced Use Leasing was pursued to develop this property with the Air Force retaining control. The EUL proposals called for development of senior housing and medical facilities, as well as other administrative commercial development that would bring in private industry compatible with

Selfridge's missions. However, the National Guard Bureau and the Air Force recently determined the retention of the underutilized space is essential to Department of Defense and Department of Homeland Security missions.

In December, Lt. Col. Mac Crawford, a member of the 127th Wing since 1997, assumed command of the 127th Mission Support Group. According to Col. David





Augustine, vice wing commander of the 127th Wing, Crawford has played a key leadership role at Selfridge the years following the 2005 Base Realignment and Closure process, which fostered a number of changes around the installation.

Six months after officially assuming the A-10C Thunderbolt II flying mission, the 127th Wing completed its first deployment to Davis-Monthan AFB, Ariz., for a month long winter-basing exercise from January to February. During the deployment for training the Airmen developed mission confidence, enhanced competencies and cultivated camaraderie. The four-week training proved that the 107th Fighter Squadron, the 127th Operations Group and the 127th Maintenance Group were prepared to deploy their combat capabilities wherever needed in the world.

In February, Chief Master Sergeant of the Air Force James A. Roy spoke to more than 360 Michigan Army and Air National Guardsmen at the Senior Non-Commissioned Officer Conference at the Amway Grand Plaza Hotel in Grand Rapids, Mich.

Twenty-seven members of the 127th Security Forces Squadron returned from a six-month tour supporting the 447th Air Expeditionary Group at Camp Sather, Baghdad International Airport, Iraq. They were greeted by family and friends at the base chapel's community center. The Michigan Air Guardsmen deployed in support of Operation Iraqi Freedom performing ground defense duties, to include protection of people, resources, and assets. They also performed quick reaction force measures, perimeter security, and flight line security.

In April, a detachment of 127th Civil Engineering

Squadron deployed for training to Acota Air Base in Ghana, Africa. The airmen learned new skills and techniques in masonry as they trained with soldiers from Ghana. The Michigan CES team worked at the site for two weeks before a similar team from North Dakota picked up where Michigan left off. The deployment for training was beneficial because the Selfridge based civil engineers were called to deploy to Afghanistan in 2011.

Selfridge Air National Guard Base participated in partnership with various Michigan counties and organizations during a week-long joint emergency management consequence training exercise in June called "VIGILANT GUARD 2010." The interagency training included numerous

scenarios ranging from a worldwide "Dragon Flu" pandemic, a tornado in the Battle Creek area, a hazardous materials spill, the delivery of numerous white powder packages to local military installations, and the security of critical infrastructure and key resources including points of distribution of pharmaceutical supplies and vaccines.

The scenarios were designed to strain resources and test the capabilities of local, state and national response organizations to include the Emergency Management Assistance Compact (EMAC) - the process where governors reach out to other governors for assistance. More than 2,000 personnel from

approximately 50 organizations, including personnel and resources for FEMA Region V, participated at five venues





throughout southern Michigan.

About 20 children of 127th Wing members who deployed participated in Operation Purple Camp in July. Offered to Selfridge



through the Base

Family Support Center, the National Military Family Association provides free summer camps to children of deployed military men and women. The goal of these camps is to communicate to the nation's youngest heroes that "Kids Serve Too". The children participated with arts and crafts, ran an obstacle course, went through a mock deployment line, played games, and toured select areas of the base.

Throughout the year, the 127th Air Refueling Group prepared for its Air Mobility Command Nuclear Operational Readiness Inspection (NORI) and Conventional Operational Readiness Inspection (ORI) in October. Local leaders at Selfridge Air National Guard Base said an inspiring wing-wide effort was clearly on display during the numerous pre-inspection exercises that took place to prepare for the newly-assigned missions. Between the two inspections there was nearly two years of preparation.



Results received during the inspection, which came later in October, were rated "Excellent" for the conventional ORI and "Satisfactory" for the NORI.

The Alpena Combat Readiness Training Center is 100 percent federally funded and is maintained by the Michigan Air National Guard. The facility is co-located with the Alpena County Regional Airport on 675-acres, seven miles west of the city of Alpena, Michigan.

Our mission statement is to provide support, facilities, instruction, and airspace to U.S. Armed Forces and emergency responders to meet the mission requirements of civil authorities and combatant commanders.

Our vision aspires to provide unparalleled customer service, facilities, equipment, and training to all who pass through our gates or airspace.

Our actions to accomplish our mission and vision are closely monitored by goal champions from all five directorates: Command, Operations, Logistics, Civil Engineering and Medical Readiness Training.

The Alpena CRTC had 17,000 visitors/trainees and 89,168 days of training during fiscal year 2010. Sixteen units were involved in operational readiness exercises and operational readiness inspections. Additionally, 38 flying units and 187 non-flying units utilized the CRTC. These units encompassed all branches of the service, truly making this a joint operational facility.

In 2010, the full Alpena Joint Threat Emitter grid came on line. During the 2010 year, we had 161 sorties on the JTE system. The grid consists of the Alpena, Grayling Air Gunnery Range, and Oscoda threat pedestals. The Oscoda pedestal has been upgraded to a multi band / multiple threat emitter system.

A total of \$10 million was executed on design and construction at the Alpena Combat Readiness Training Center. This total includes the award of a \$6.8 million construction contract for our Replacement Troop Quarters Phase I which is projected to be



complete at the end of 2011. Military construction funds totaling \$700,000 were executed on the design contract for our troop quarters phase-2 project. This project is currently projected as a FY2012 Congressional Add MILCON project.

Other notable improvements included a \$695,000 project to repair the base roads, a \$244,000 contract to renovate the medical readiness training offices, and \$400,000 in energy conservation projects, including installation of tankless water heaters and completion of phase-3 for installation of a Siemens direct digital control system.

Air traffic control reported 6,711 operations this year. The tower operations' continue to provide Northeast Michigan essential air traffic control for military and civilian aircraft.

This year the Grayling Air Gunnery Range made major improvements to the target array (a mock city built for the aircraft to practice bombing) and facilities. More than 150 new targets were built, including 97 new target buildings and 55 vehicles. Michigan's first ever armed Forward Air Refueling Post was built, increasing the range usage by 40 percent over the previous year. The FARP saved Department of Defense users \$384,000 in fuel costs.

The Grayling Air Gunnery Joint Terminal Attack Controller team (the individuals who communicate with the pilot to advise on enemy locations, etc.) continued with its support of Michigan's state partner, Latvia. The Grayling Air Gunnery Range working with its NATO Allies produced 47 JTACs from Latvia, Hungary, and



Poland. Twenty-one of these deployed in support of International Security Assistance Force missions in Afghanistan within six months of certification.

The Alpena Medical Readiness Training Site conducted another intense training season during 2010. Twelve Expeditionary Medical Support classes were conducted, which trained 778 students. In May,

the first Army medical unit trained at the facility. The Mobile EMEDS program trained 349 students at four remote sites. In total, 1,127 were trained in fiscal year 2010.

The base environmental program continued the CRTC's "going green" mission. Through reduction, recycling efforts and mishap prevention of base resources, the Alpena, CRTC has maintained a four-year Clean Corporate Citizen status with the state of Michigan.

In March, Alpena CRTC hosted its 13th annual Red Cross Blood Drive. Personnel volunteer as blood donors and aids to Red Cross staff. The highlight of the season was the Air Show in August. The CRTC hosted its second biennial open house/Air Show, Wings Over Alpena 2010. This



is a co-sponsored event between the Alpena CRTC and The Alpena Boosters club. Together, the team hosted a crowd in excess of 25,000 visitors.





**Brig. Gen. Burton Francisco**  
**Asst. Adjutant General for Army**

**Headquarters and Headquarters Detachment**

Headquarters and Headquarters Detachment has conducted or supported several events over the past year to support the Major Subordinate Commands mobilization requirements. This support has come in a variety of forms from conducting Soldier Readiness Processing Events to deploying select HHD Soldiers with various units in order to augment them. HHD Soldiers train continuously to be available for deployment for combat operations as augmentees to other units deploying overseas or as part of a task force assisting local agencies in domestic operations.

**Deputy Chief of Staff for Personnel (DCSPER-G1)**

This has been another busy year for the Deputy Chief of Staff for Personnel (DCSPER). We continue to work toward meeting the challenges of ongoing deployments for our Soldiers and their families, while ensuring that our remaining units receive our full support in meeting their personnel readiness objectives.

Our normal cadence of support saw an uptick in both volume and complexity and resulted in more than 55,000 personnel actions processed last year. Other additional actions include; 3,179 Soldiers SRP'D, 2,497 NCOERS Processed, 6,939 - 10G/SIB transactions, and 157 State and federal awards presented.

Our success in the Health Services Section (HSS) is attributed to our team of professionals who work tirelessly in support of the Michigan Army National Guard and its programs at any hour of the day, any day of the week. These accolades come with hard facts; 329 Medical Review Boards conducted, 634 Informal and 53 Formal Line of Duty's

(LOD) processed, and 37 Incapacitation Review Boards conducted. These INCAP Boards assist the soldier with financial support and resulted in \$345,437 in total payments. Our Soldiers in the DCSPER are engaged in the many activities mentioned above but also in many other functions which go unseen and untold, working towards the goal of making a better prepared MI ARNG.

**Deputy Chief of Staff for Operations (DCSOPS-G3)**

G3/DCSOPS Training Division as the primary coordinator for Active - Inactive Duty Training coordinated and resourced key events with an operating budget of 97 million dollars. We provided oversight to schools and training 1,500 Soldiers in preparation for mobilization to Kosovo, Iraq and Afghanistan. Additionally, we coordinated resourcing and training of units in Combat Training Centers within the continental United States and outside the continental United States. Throughout the course of the year the training division will forecast schools for more than 5,000 Soldiers. 2010 proved to be a very successful year as the application of resources far exceeded the 90% execution rate of planned resources. During the past year the Mobilization Force Readiness Division provided oversight of 1,819 Soldiers who were mobilized in support of Operation Enduring Freedom and Operation Iraqi Freedom/Operation New Dawn. Deployments consisted of 28 separate unit mobilizations and several individual mobilizations. Additionally, 1,006 Soldiers in 11 separate units and individual mobilizations were demobilized after completing their deployments. More than 4,180 Soldiers were processed for readiness for mobilization.

The Force Integration Readiness Office provides





oversight of military force structure within the Michigan Army National Guard. Last year, the FIRO coordinated the organization of two new unit structures for Michigan and coordinated the fielding of 3,679 individual pieces of equipment at a value of more than \$131 million.

#### **Deputy Chief of Staff for Logistics (DCSLOG-G4)**

There are many branches of logistic to include: plans and policy, supply management, food service operations, combat service supply automation management, transportation and surface maintenance management.

The plans and policy branch executed a budget (exceeding \$15 million) in support of steady state missions as well as 17 unit mobilization and 1,566 Soldier deployments. We provided liaisons to domestic operations of Vigilant Guard, Vibrant Response and support of the Enbridge Oil Spill in Michigan. We provided logistics globally to operations in Latvia, Iraq, Afghanistan and Liberia.

The supply management branch monitored and implemented the Command Supply Discipline Program, inspectable by National Guard Bureau, for which a satisfactory rating was achieved. The team secured 3,153 pieces of tactical equipment for training and mobilization of our forces, and processed more than \$475,000 of obsolete and excess equipment. This branch was key to our recovery of \$9 million of equipment, and the adaptation to massive equipment changes from Army that improved the readiness of our Soldiers and units. Three hundred eighty four new automation systems were fielded to our force to increase our readiness posture for state and federal missions.

Transportation branch provided management of Department of Defense forces within the contiguous boundaries of Michigan (more than 300 convoys annually). We mentored more than 130 Unit Movement Officers to execute global movements. National recognition was won, when 1-125th Infantry, was awarded the Deployment Excellence Award from the U.S. Army Chief of Staff. We modernized our installation fleet for improvements in fuel efficiencies [33 alternative fuel (E-85) vehicles and eight hybrid models].

The consolidated property book team controlled accountability of Michigan Army National Guard

property, more than \$1.2 billion on hand. Consisting of 16 fulltime workers, the team resolved \$5.8 million in excess property.

The Surface Maintenance Office (SMO) provided reliable ground maintenance support for the Michigan Army Force, working through five teams: the Combined Surface Maintenance Shop (CSMS), Maneuver Area Training Equipment Site (MATES), Unit Training Equipment Site, Field Maintenance Shops (FMS) and the Command Maintenance Evaluation Team. CSMS opened 9,612 job orders, installing \$1.5 million in repair parts. SMO supported 16 mobilizing units for weapons and electronics maintenance, and three automotive training sets. The calibration section received an "Outstanding" evaluation from the U.S. Army Test, Measurement, and Diagnostic Equipment Activity. In October, we broke ground for the new Fort Custer Field Maintenance Site (\$7 million project), scheduled for occupation in spring 2012. The MATES is currently undergoing more than \$1million in shop renovations, to include new air ventilation units, and green/conservation lighting. FMS supported 13 units for deployment, and ensured the vehicles used for training at the mob sites were reliable for our Soldiers. The shops assisted with numerous new equipment fielding's, promoting the modernization of our Force.

#### **Information Systems Support- G6**

The G6 staff successfully provided on-site information systems support for every Soldier Ready Process (SRP), and Soldier Readiness Check (SRC) conducted throughout the training year. The Computer Network Defense Team supported the Organizational Inspections Program by inspecting areas that impact secure communications, and also conducted network scans of the units involved to assess Information Assurance (IA) vulnerabilities and compliance. The G6 staff provided Help Desk support to the entire MIARNG during JFHQ-MI drill periods.

#### **Deputy Chief of Staff for Information Management (DCSIM)**

The Deputy Chief of Staff for Information Management was severely impacted by deployment of 20% of assigned full time support force personnel, but still achieved major accomplishments.

The network operations center (NOC) and





# MICHIGAN ARMY NATIONAL GUARD

telecommunications sections conducted a successful Continuity of Operations Plan (COOP) test of information technology services. The NOC prepared for a major data network consolidation project with NGB. Telecommunications implemented Voice over IP (VoIP) and upgrades at seven armories providing access to centralized voice mail and Defense Switch Network (DSN) telephone network. Seven armories were rewired for new voice and data infrastructure, and underground fiber optic backbone for Camp Grayling and the Grayling Army Airfield was installed. This project installed 10 miles of fiber optic cable connecting 110 buildings and provides high speed data, VoIP telephone, video service capabilities, and capacity for future growth at Camp Grayling.

The Information Support & Services Center upgraded or replaced more than 1,500 Microsoft Windows XP computers to use the Vista operating system. Information Assurance fielded access to the classified secret SIPRNET data network at 15 of a scheduled 18 sites. When completed, all battalions and signal companies throughout the state will have SIPRNET access. Visual Information supported numerous photographic and video documentation events during the year. Images taken by the VI Section's staff were used in publications such as: Soldiers Magazine, GX Magazine, AKO and GKO.

Michigan's Distance Learning Program (DLP) remains in the top ten states for highest use statistics, and completed a two year project installing Video Tele Conferencing (VTC) in all armories and Air Bases throughout the state. This resulted in significant cost avoidance of an estimated \$3.5 million. DLP provided audio, VTC or training resources to 54,144 employees or state citizens, including nearly 12,000 studio hours for military occupational specialty or mobilization related individual training.

## **Family Programs- G9**

In 2010 the Michigan Family Programs primary mission was to establish and facilitate ongoing communication, support, involvement and recognition between Michigan National Guard Families, communities, and the Michigan National Guard in partnership that promotes the best for all. Our vision remains to enhance the quality of life for the Michigan National Guard members,

their families and the communities throughout the State of Michigan.

Family Programs staff conducted 11 Post Deployment Workshops for servicemembers returning from mobilization and their family members in 2010. More than 1,132 family and servicemembers participated in the workshops. Daycare and a youth program were also provided during the workshops, with the assistance of Operation Military kids and many volunteers. The workshops are designed to provide servicemembers and their families with services and important information that will assist them through the reintegration process. The post-deployment workshops are conducted over a two-day period throughout the state. The

workshops offer many seminars and services such as: suicide prevention, post traumatic stress disorder, traumatic brain injury, transition assistance, reintegration at home and with your children, family stress and communication, financial management, financial counseling, and many others.

Family Programs staff also conducted 15 pre-deployments workshops. More than 2,365 servicemembers and their families attended the events. Just like the post-deployments workshop, daycare and a youth program was provided at each workshop. These workshops provide educational and essential skills that family members and servicemembers need to know before deploying, such as: TRICARE, legal, ESGR, Military OneSource, family assistance, family readiness group, chaplain support and casualty notification process, survivor outreach services, American Legion, youth services, American Legion, and peer to peer breakouts.





# NATIONAL GUARD

The Buddy to Buddy peer intervention program is still going strong in 2010. The B2B program provides training and resources to MIARNG Soldiers in order to enhance Soldier-to-Soldier support and resilience, and to facilitate access to Systems of Care. Buddy to Buddy has been recognized as a model program by NGB and used as a foundation for National Guard Bureau's Soldier-to Soldier (S2S) peer support program disseminated nationwide. The B2B team was requested to present at the Department of Defense task force on Suicide by Members of the Armed Forces, the Substance Abuse and Mental Health Services Administration, and also at the Defense Center of Excellence Trauma Spectrum Conference. To date, more than 200 Soldiers throughout Michigan have received training in this program.

The Family Programs Office sponsored the popular annual Youth Leadership Camp at the Combat Readiness Training Center in Alpena, Michigan in July. One Hundred and Forty Five Trailblazers, age's nine to 12, and 100 volunteer coaches attended the week-long camp. The camp is designed to provide a positive experience through leadership classes, individual confidence enhancing events and team building activities. Trailblazers and their coaches participated in flag ceremonies, swimming, rafting, laser tag, rappelling, arts and crafts, paint ball, archery, and other fun outdoor activities.

Additionally, the Family Programs Office was the host military organization for the Inter-Service Family Assistance Committee (ISFAC), in May and October. The ISFAC is a voluntary military cooperative partnership organized to provide assistance to families of servicemembers, both active and reserve component, from the closest source regardless of service component. The outcome of this collaborative working relationship provides for more expeditious assistance to servicemembers and their families.

The State Family Program consists of many different but interconnected parts. They include the following: State Youth Coordinators, Systems of Care, Director of Psychological health, Child and Youth Consultant, Military Family Life Consultants, Military One

Source Consultant, Transition Assistant, Survivor Outreach Services, Yellow Ribbon Contractor, and Chaplain Support.

All of these people continue to "Enhance the quality of life for Michigan National Guard members, their Families, and the communities in which they live," fulfilling the Family Programs Vision.

Michigan National Guard Family Fund received 73 applicants last year. Of these 29 applications were approvals for a total of \$47,120.34 granted to help servicemembers and their families during financial hardships.

## **Deputy Chief of Staff for Aviation (DCSAV)**

The Deputy Chief of Staff, Safety and Aviation mission is to support the National Military

Strategy by providing MIARNG Aviation units with the highest quality training and aircraft maintenance with safety the top priority. In 2010 the Deputy Chief of Staff, Safety and Aviation ensured that Michigan Army Aviation safely flew more than 4500 flight hours, both fixed and rotary wing. In preparation for aviation mobilizations, more than 30 aircrew members completed advanced flight training, and 13 Soldiers entered rotary wing flight school located in Fort Rucker, Ala. Safety and Occupational Health provided Composite Risk Management training to more than 600 Soldiers during the year in direct support of units preparing to mobilize.

## **Medical Command (MEDCOM)**

The State Medical Command is a direct reporting unit to the Assistant Adjutant General, Army, and has no subordinate units. The State Medical Command began use of the newly renovated medical facility at the Detroit Light Guard Armory during FY 10.

Their mission is to plan, program and provide health services to support the MIARNG Soldiers' individual and mobilization medical and dental readiness requirements of the Michigan Army National Guard and to ensure that the Soldiers of the MIARNG meet the medical and dental readiness requirements in support of the National Military





# MICHIGAN ARMY NATIONAL GUARD

Strategy, the Overseas Contingency Operations and to respond as needed to state, local and regional emergencies. The State Medical Command has had a very busy year. We have revised our system for requesting periodic health assessments, labs, immunizations, and dental screens, have implemented an appointment time for people scheduled for our drill weekend versus a first-come, first-served approach. During the Medical Command's drill weekends, we screened nearly 500 Soldiers, processed approximately 2,500 individual labs, and provided panoramic x-rays for almost 200 Soldiers. We also supported the mobilization of 1,663 Soldiers from 16 units and only had 23 medical releases from the mobilization which resulted in a remarkable rate of only 1.3 percent returned from mobilization.

The State Medical Command conducted its own preliminary marksmanship instruction, trained on the recently relocated engagement skills trainer (EST 2000) at the Detroit Light Guard Armory, and ran its own ranges for individual weapons qualification. We also received final delivery of \$335,000 of medical training manikins from Laerdal Corporation. These manikins will allow both the medics and the combat lifesavers in the state to experience more realistic, patient-centered training and will increase our efficiency and effectiveness in patient care.

## **Retention and Recruiting Battalion**

Effective April 1, 2010, the MIARNG Recruiting & Retention Detachment was reorganized to the MIARNG Recruiting & Retention Battalion. June 4, 2010, the 1208th Interpreter Translator Platoon was attached to the MIARNG Recruiting & Retention Battalion.

The Mission of the MIARNG Recruiting and Retention Command is to recruit, manage attrition, and retain quality Soldiers in building a diversified, highly-trained, ready-force that is prepared to serve, support and defend our communities, state, and country through an integrity-driven Recruiting Command; which supports the MIARNG's directed end strength and readiness objectives,

mission and vision.

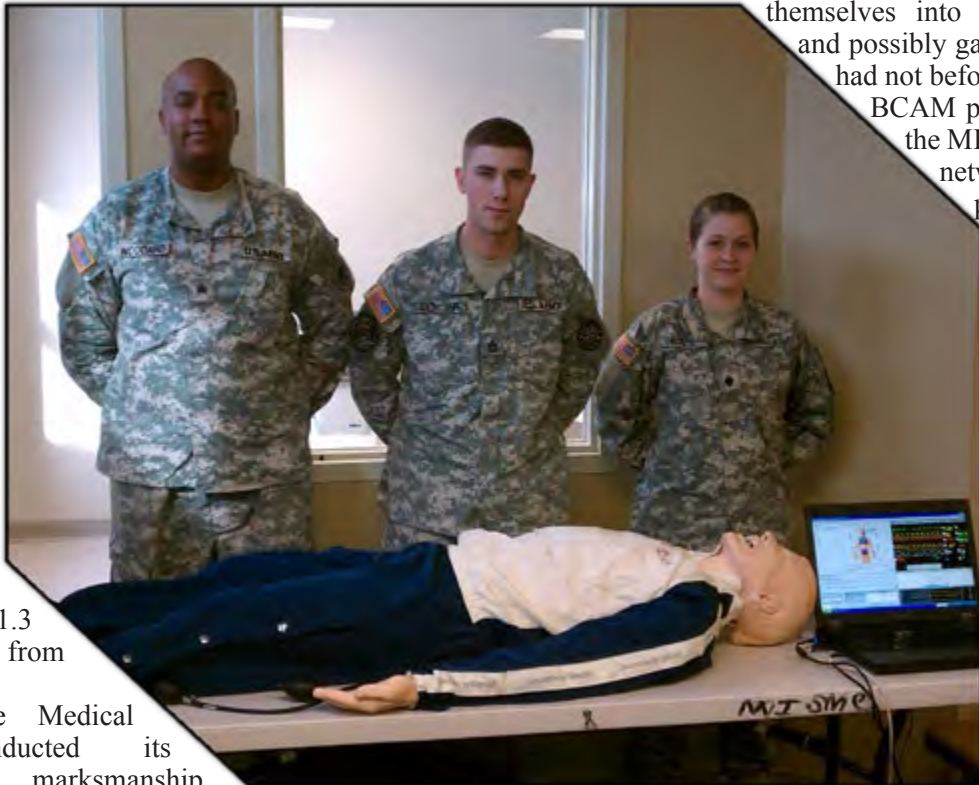
In its infancy, the partnership established with the Basketball Coaches Association of Michigan organization is a promising program with long-term benefits for the RRB. This is a positive affiliation with a reputable organization, with a common goal to promote good "sportsmanship" in high school sports. This program allows the RRNCO at the lowest level, to work with their area coaches, entrenching themselves into their high schools and possibly gain entry where they had not before. Additionally, the BCAM partnership will help the MIARNG to extend its network within a very powerful, core group of influencers within high schools; coaches and Athletic Directors, school administrators, MHSAA, and sports officials, etc.

The program with the Detroit Lions has evolved into a more relevant partnership as it focuses on helping the RRNCO at the high school level. The goals

of the presenting sponsorship of the High School Coach of the Week are: softening the market for RRNCOs, facilitate or build upon relationships with high school coaches and administrators and student body in meaningful, positive way (recognition and donation – sponsored by an NFL organization). This partnership will continue to pay dividends in the form of relationship building, and ultimately a solid high school program for RRNCOs across the state.

The partnership with the Michigan International Speedway has proved to be invaluable. While the state does not impact the national level program, the direct work with the track has evolved to a larger networking opportunity to partnership with the larger network of sponsors who are involved at the track (VFW, NSK, HellaGood, Allegiance Health etc.). Moreover, the front office of MIS has a tremendous marketing and promotions staff. Through creativity and eagerness to develop "out-of-the-box" programs, MIS has proven to be key partners for the MIARNG in developing programming ideas.

The Army National Guard, Drive the Guard Program gives Army Guard members the opportunity to attend an approved





# NATIONAL GUARD

truck driving school within their state. Upon graduation they receive a commercial driver's license and guaranteed employment.

In 2010 the Army Medical Department held a social which was an informal networking opportunity for medical professionals to meet their counterparts in the National Guard, learn more about what the Guard has to offer them and build relationships between the two groups.

## **Regional Training Institute (RTI)**

The 177th Regional Training Institute provided Military Occupation Specialty Training (MOS-T) and leadership training to more than 733 Soldiers in fiscal year 2010. A large portion of these trainees deployed with their units immediately upon graduation.

The Regiment was awarded Multi-Start Institute status for the 31B (Military Police), 92Y (Supply Specialist), 88M (Motor Transporter) courses. This status enables Michigan's RTI to conduct eight courses, of the above Military Occupational Specialty's, in a year-around status. The Regiment also continued to provide the Commander / 1SG Pre-Command Course, with joint effort from JFHQ/G3 shop, graduating 31 Soldiers.

The 1st Military Police Battalion trained back to back phase 1 and 2 Military Police MOS-T courses, graduating 28 Soldiers in fiscal year 2010.

The 2nd Modular Training Battalion conducted two back to back phase 1 and 2 Motor Transporter MOSQ courses in fiscal year 2010 and graduated 55, 88M Soldiers; graduated 37, 11B (Infantry) Soldiers; and conducted two "pop-up" Army Basic Instructor Courses graduating 17 Soldiers. Also, 2nd Battalion stood up and conducted two 92Y courses graduating 110 Soldiers.

2nd Battalion's Officer Candidate School (OCS) commissioned 21 Officers; 17 accepted commissions through the accelerated program, five graduated from the traditional program, with four accepting their commissions; currently there are 15 Candidates in the traditional class. The Ordnance Training Company graduated 223 Soldiers

through the 91D/91B (Power Generation/Wheeled Vehicle) mechanic courses.

The 177th RTI cross-leveled four Soldiers in FY10 to deploying units in support of the Global War on Terrorism. The Regiment had one Soldier who competed for and won the National Guard Bureau Non-Commissioned Officer of the Year Competition. He was also inducted into the Military Police Commandant's Top 100 list. Staff Sgt. Adam Little is the 45th Soldier inducted into this list.

## **46th Military Police Command**

Headquarters and Headquarters Company 46th MPC deployed in May 2010 in support of Operation Enduring Freedom executing a variety of Military Police related functions. In October of 2010, Brig. Gen. Mandi Murray was featured in a CNN report about the detention facility she commands. The 46th MPC maintains the second largest major command in the state of Michigan with more than 2,285 Soldiers.

## **126 Press Camp Headquarters (PCH)**

The 126th Press Camp Headquarters of Augusta had 20 members return from a training mission to Germany in August 2010. The unit deployed under 7th Army. The

126 PCH provided public affairs support, completing more than 10 written articles and four audio/video pieces during their deployment.

## **107th Engineer Battalion**

The headquarters of the 107th Engineer Battalion supported the following subordinate unit's missions:

The 1431st Engineer Company (Sapper) stationed in Calumet/Baraga redeployed in November 2009 after completing a route clearance mission in support of Operation Enduring Freedom. The unit was one of the most highly decorated in Michigan. The 1430th Engineer Company (Vertical) stationed in Gladstone/Marquette prepared for deployment in support of Operation Enduring Freedom successfully adapting to multiple shifts in deployment dates. The 1437th Engineer Company (Multi Role Bridge Company) stationed in Sault Ste. Marie redeployed 68 Soldiers that augmented the 250th Engineer





# MICHIGAN ARMY NATIONAL GUARD

Company from Connecticut after successfully completing their mission in support of Operation Iraqi Freedom. The 1432nd Engineer Company (Horizontal) stationed in Iron River/Kingsford performed a mission in Latvia, Michigan's partner for peace nation.

## **507th Engineer Battalion**

The 126th Signal, a subordinate command, acquired the WIN-T communication system which significantly expanded capabilities and unit readiness. The 745th Explosive Ordnance Detachment was deployed to Kosovo supporting ongoing peace keeping missions. The 1436th Engineer Company was deployed to Kuwait supporting Operation New Dawn.

The 507th welcomed home the 1434th as they demobilized from their successful mission in Iraq supporting Operation Iraqi Freedom.

## **3-238th General Support Aviation Battalion**

The headquarters mobilized 110 Soldiers in the battalion in support of Operation Iraqi Freedom. 3-238th supported the mobilization of the 1-147th to Iraq to support Operation New Dawn. 3-238th also supported the individual mobilizations of three Soldiers to deploy to Iraq in support of Operation New Dawn. B/1-112th supported customs and border patrol agents in Operation Lochdown in Sault Ste Marie. Headquarters also supported the home coming ceremonies of B/351st and C/3-238th both returning from Iraq.

## **177th Military Police Brigade**

The brigade provides command and control, staff planning, and leadership for subordinate units and support's mobilizing units. Provides training, mentorship, and oversight for a Chemical, Biological, Radiological, Nuclear Explosive (CBRNE) Consequence Management Response Force (CCMRF) mission. They are also prepared to execute Quick Reaction Force (QRF) missions and provide continuous support to local communities with personnel and equipment.

The brigade continued to ensure the 146th Multifunctional Medical Battalion was trained, ready, equipped and validated to perform a mission in support of Defense Support to Civil Authorities.

The brigade also prepared its subordinate units

from the 777th Military Police Detachment and the 1775th Military Police Company for deployments. These units deployed well manned, trained, and equipped to perform their assigned mission. The brigade conducted a Transfer of Authority (TOA) of the Joint Task Force mission to the Director of the Joint Staff. The brigade also remained trained and ready to conduct operations in support of the President Ford family.

## **777th Military Police Detachment**

In 2010 the 777th Military Police Detachment (Internment Resettlement / Information Center) successfully trained and deployed a second team of Soldiers that are currently serving in Iraq as the Theater Detention Reporting Center (TDRC).

In November 2010 the 777th MP DET (IR/IC) welcomed home Team 1 that was deployed for an entire year.

## **210th Military Police Battalion**

The battalion staff from the 210th Headquarters conducted multiple staff training exercises to develop its critical thinking abilities, as well as, its staff interaction and Military Decision Making Process skills. The staff executed

a Battle Staff Training exercise that was driven by subject matter experts from Fort Leavenworth, Kansas.

The 46th Military Police Company trained to be part of the Quick Reactionary Force (QRF) requirement for the state of Michigan. This training certifies the training needed to conduct Defense Support to Civil Authority missions if called upon by the Governor of Michigan.

The 144th Military Police Company has supported the QRF requirement for the state of Michigan

during the last year and has conducted several large, multi-unit training exercises to hone its ability to rapidly respond to domestic threats, potential environmental hazards, and terrorism threats.

The 1775th Military Police Company conducted Soldier Readiness Processing to ensure all Soldiers were physically, mentally and administratively prepared for a deployment. Additionally, they completed all the Army Warrior Tasks and pre-mobilization training validation requirements. The unit is scheduled for a deployment in





2011.

The 1776 Military Police Company completed Soldier Readiness Processing to ensure all Soldiers were physically, mentally and administratively prepared for a deployment. Additionally, they completed all the Army Warrior Tasks and pre-mobilization training validation requirements. They deployed to Afghanistan in November 2010.

## 631st Troop Command

The 631st Troop Command mobilized one company and demobilized two at Camp Atturbury, Ind. The 460th Chemical Company recruited 55 Soldiers into the unit. Company C, Brigade Special Troops Battalion, returned from their deployment in December. All 63 Soldiers returned safely from a very successful mission in Afghanistan. The 156 Network Signal Company participated in the Homeland Security exercise Vigilant Guard. They fulfilled the communication requirements for the Guard. Ten Soldiers from the 156 Net Signal Company deployed with Company C, BSTB, and all returned safely from Afghanistan. The 126 Army Band had multiple performances throughout the state. They regularly perform during our normal holidays such as Veteran's Day, Fourth of July, and Memorial Day. They also conducted a holiday concert while supporting other military functions. Company B, BSTB, returned from Kosovo in August from their peacekeeping mission. The mission was a great success and the team members were able to apply their military intelligence skills. Company B, BSTB was alerted to mobilize with the 37th Infantry Brigade Combat Team in Ohio.

## 146th Multifunctional Medical Battalion (MMB)

The 146 MMB was one of the first National Guard units to train-up for the joint Chemical, Biological, Radiological, Nuclear Explosive (CBRNE) Consequence Management Response Force (CCMRF) mission. The unit is task organized for this mission under Army North Joint Task Force 51 and a Medical Brigade from the Illinois Army Reserve. The unit has been assigned additional units including an Area Support Medical Company from the South Carolina National Guard, a Medical Logistics Detachment from the Iowa Army Reserve, a Preventative Medicine Detachment from the

Texas Army Reserve, and Active Component Blood and Veterinary detachments for a period of two years. The unit has attended or observed various training events and participated in a collective training event with the Civil Support Team, Quick Reaction Force and Military Police. In July 2010, the unit managed level I and II medical assets at the Vibrant Response exercise at Camp Atterbury, Ind., providing both

notional and real world medical care to elements from 26 different states, and multiple components from the Army, Navy, Air Force, and Marines. The unit maintains

a standard of more than 90 percent readiness in personnel fill, training, and equipment fill. The unit has been sourced for this mission since October 2009 and will transfer authority September 30, 2011.

## 63rd Troop Command

2010 was a very busy year for the 63rd Brigade, focused almost exclusively on deployments. Both the 1-119th and 1-182nd Field Artillery

prepared for their mission in Iraq and Kuwait with multiple annual training periods and a great deal of specialized training. Simultaneously both battalions went through very dramatic equipment upgrades, making for a very demanding pre-mobilization year. Our year ended with thousands of people witnessing these formations depart Michigan and begin their deployment overseas. In May, Company F, 425 Infantry returned from Iraq after a demanding tour of duty on the Syrian border. Just after the new year began the 1-125 Infantry and the 1-126 Cavalry were notified of deployment in 2011 to Afghanistan. The 63rd Troop Command is proud to accept the challenge of this demanding operational tempo as we help meet our nation's call to duty.

## 1st Battalion 119th Field Artillery

2010 was a year of diligence, hard work, preparation, and training for the "Red Lions" of the 1st Battalion, 119th Field Artillery. Upon receipt of the preliminary order to deploy in support of OIF early in the fiscal year, the Red Lion Battalion has been training for mobilization and deployment. Concurrent with this mission and in order to maintain the proven combat effectiveness and lethality of indirect fires embodied by the battalion, the 1-119FA simultaneously spent considerable time and effort in fielding two of the newest and most lethal war-fighting combat systems in the





# MICHIGAN ARMY NATIONAL GUARD

U.S. Army arsenal, the SICPS (Standardized Integrated Command Post System) and the M777 Howitzer system.

## **1st Battalion, 125 Infantry Regiment**

1st Battalion, 125 Infantry Regiment, "The Vikings," was notified in December 2009 and alerted in August 2010 for mobilization to Afghanistan in support of Operation Enduring Freedom.

The Vikings began conducting pre-mobilization training in August 2010 at Camp Grayling in preparation for the OEF deployment. This training focused on individual readiness and skills and culminated in a squad live fire exercise. Additionally during 2010, the Vikings received several awards for their accomplishments to include the Headquarters, Department of the Army Deployment Excellence Award, the MIARNG Supply Excellence Award, and the Founders and Patriots Award.

## **1-126 Cavalry Regiment**

In April Company B, 37th Special Troops Battalion was partially assigned to the Squadron in order to prepare for the upcoming Operation Enduring Freedom deployment with the 37th Infantry Brigade Combat Team. Company F, 425 Infantry returned from a successful Operation Iraqi Freedom deployment in April. During their deployment they conducted long range reconnaissance missions and Government of Iraq internal defense training along the Syrian border. The focus of annual training was an integrated Close Air Support training exercise with the 107th Fighter Squadron using A-10 aircraft during a Combined Arms Live Fire Exercise. The 169th Air Support Operations Squadron (Illinois Air National Guard) manned the 1-126 Tactical Operations Center and provided three Joint Tactical Air Controller teams for the exercise. They also developed an airspace control plan and implemented Fire Support Control Measures. Annual Training 2010 also allowed the Squadron to conduct its 5th "Spur Ride" in which 21 Troopers earned their coveted Silver Spurs. New equipment fielding's included: 120mm Mortars, Driver Viewer Enhancement Equipment, Fire Support Command and control-Advanced Field Artillery Tactical Data System, and additional Long-Range Advance Scout Surveillance System (bringing the

Squadron total to 26), Analysis and Control Team - Enclave, Distributed Common Ground System-Army, Javelin, and M110 sniper rifles. Plans have been developed for fielding of Ravens, M102 1 ½ ton Trailers, and 60mm Mortars.

## **1st Battalion 182nd Field Artillery**

Preparing for overseas support of Operation New Dawn, 1st Battalion, 182nd Field Artillery completed 100 percent of all required common task training prior to deployment. Successful training stories include 339 servicemembers negotiating land navigation courses (mounted and un-mounted in military vehicles), implementing protective gear/equipment in chemical environments, completing Army Physical Fitness Test, individual weapons, and combat lifesaver requirements. Family events included the pre-mobilization Yellow Ribbon and the Departure Ceremonies hosted in both Bay City and Detroit. In November, 1/182 deployed from Fort McCoy Wis., to the Middle East beginning their overseas tour. In addition, 1/182 maintained healthy unit level Family Readiness Group support operations. 1st Battalion, 182nd Field Artillery participated

in various community related initiatives to include Detroit Metro Youth Day event, Detroit Lions Football Game halftime event, Operation Stand Down-Homeless veteran initiatives, Meijer's Food Stores "Shop with a Hero," and more. Concluding 2010, 1st Battalion, 182nd Field Artillery prepares for re-deployment/re-integration back to Michigan in 2011.

## **272nd Regional Support Group**

The 272nd Regional Support Group provides Command and Control (C2) structure for the operation of Forward Operating Bases (FOBs) or base camps; provides and manages security, internal terrain management, administrative and logistical support, base operations and movement control within an assigned operational area; provides command and control structures for contingency operations and homeland defense/homeland security consequence management and domestic operations.

Training Year 2010 was the first year back from deployment for the 272nd Regional Support Group from Iraq.





October 2009 the unit participated in the Freedom Salute, a ceremony designed to publicly acknowledge Soldiers and their families who deploy overseas. The brigade sent two advisory teams to Latvia to train the Latvian Military in Host Nation support. During 2010 the unit assisted in the deployment of the 1225th Combat Sustainment Support Battalion and the safe return of the 1073rd Support Maintenance Company.

## **1225th Combat Sustainment Support Battalion**

In 2010 the battalion's focus was conducting battle drills and warrior tasks to validate for deployment. The battalion staff participated in a Command Post Exercise based on theater mission during Annual Training 2010 at Camp Grayling. The battalion was validated and deployed 72 Soldiers from the headquarters, 1225th CSSB on August 5, 2010. These Soldiers trained for six weeks at Fort Hood before deploying to Kandahar Airfield, Afghanistan. Upon arrival in theater the 1225th CSSB established command and control of subordinate units and provided logistical support for U.S. and Coalition forces in southern Afghanistan.

## **464th Quartermaster Company (QM)**

2010 was the first year back for the 464 QM Company from a deployment in Kandahar, Afghanistan. Upon return from deployment, many Soldiers in the unit were offered temporary ADSW positions which lasted several weeks. In April, the unit participated in the Freedom Salute, a ceremony designed to publicly acknowledge Soldiers and their families who deploy overseas. Many Soldiers whether married or single, also took advantage of the Strong Bonds program; a program designed to increase individual Soldier and family member readiness through relationship education and skills training. The unit's equipment has been sent through the Reset program as well, a process which brings the equipment back to a fully mission capable status.

## **1071st Component Repair Company (CRC)**

The unit attended Annual Training for TY 10 at the National Maintenance Training Center at Camp Dodge, Iowa. The unit performed more than 242 job orders. The tech supply section received and issued 228 class IX parts and inventoried more than 1,445 shop stock lines. The

unit's emphasis on safety earned the Camp Dodge Safety Award. In addition to MOS training, the unit trained on the Engagement Skills Trainer-2000 and the Virtual Convoy Trainer. The 1071st also trained on current Tactics Techniques and Procedures on the Convoy Reaction Course at Camp Grayling, building off of the learning from the XCTC from the year before. The unit has also had Soldier of the Year and NCO of the Year candidates that went on to represent the battalion. Sgt. Jay Goldsborough won the NCO of the year competition in 2010 and will represent the State in 2011. The company also participated in several community events such as the Ausable Canoe Marathon, Mill Town Parade, Kalkaska Eagles Club annual event, and Firemen's Memorial Service in Roscommon.

## **1072nd Support Maintenance Company (SMC)**

The 1072nd SMC conducted Annual Training for TY10 at Joint Multinational Readiness Center in Hohenfels, Germany. Training was focused on performing maintenance on current combat systems and training in technical aspects of maintenance unit operations. The unit performed more than 370 job orders, completed mandatory briefs, and land navigation training.

## **1073rd Support Maintenance Company (SMC)**

The 1073rd SMC trained and deployed as a Force Protection Company.

The company deployed to Joint Base Balad, Iraq with the 2nd Squadron of the 278th Armored Cavalry Regiment, an Army National Guard Organization from Tennessee. The Force Protection Mission was a divergence from the company mission and included the following missions: local national escort services on Joint Base Balad in support of the Department of Public Works, the 332nd Air Expeditionary Wing's Theater Hospital and the Iraqi Business Zone operations, Personal Security Detail for the Commanding



General of the 13th Sustainment Command (Expeditionary), protocol missions for the 13th Sustainment Command (Expeditionary), assigned internal maintenance support for the squadron, and medical support for the 332nd Air Force Expeditionary Security Forces (who conducted patrols outside the base to improve base security). The company performed its assigned force protection missions from



# MICHIGAN ARMY NATIONAL GUARD

February through July of 2010. The drawdown of combat forces in Iraq resulted in the company's mission curtailment and early return to Michigan on August 1st, 2010.

## **Headquarters and Headquarters Detachment, 246th Transportation Battalion**

During the training year, the 246th Transportation Battalion planned and performed 64 transportation missions in support of military and civilian organizations totaling a collective 77,550 miles. The headquarters received orders to support the Michigan Ready Reaction Force and the Defense Support to Civil Authorities mission. During annual training 2010 the unit planned and supervised the execution of riot control training in conjunction with the Michigan State Police along with more than 300 Soldiers completing online training. The unit received notification for deployment and began the process to prepare for mobilization in support of Operation Enduring Freedom.

## **1460th Transportation Company (Palletized Loading System)**

During Training Year 2010, 145 Soldiers from the 1460th Transportation Company provided traffic and crowd control during the 53rd Annual Labor Day Bridge Walk. Soldiers from the unit covered an area of five miles in length and assisted in the safety of more than 50,000 participants. The company licensed 36 personnel on the Palletized Loading System, drove more than 18,000 miles and completed 12 annual services during Annual Training. Additionally, the unit was 100 percent in compliance with Defense Support of Civil Authorities online training requirements as well as more than half the unit conducted riot control training with the Michigan State Police. The company's Family Readiness Group was awarded the Michigan Army National Guard Family of the Year Award in March 2010 at the State Family Programs Conference.

## **1461st Combat Heavy Equipment Transport Company**

During Training Year 2010 the unit completed six Heavy equipment transportation missions covering more than 6,000 miles including delivering from Camp Grayling Maneuver Training Center the Hmmwv Egress Assistance Trainer and the Virtual Convoy Operations Trainer that

are now fully functional at Fort Custer Training Center in Augusta, Michigan. The unit was also used by the USPF&O to retrieve various historical pieces around the state and deliver them to Fort Custer Training Center for use in the museum. The unit was involved with multiple community events throughout the year. Seventy five Soldiers took part in a memorial concert at Jackson Community College that raised money to provide the County of Jackson an Operation Iraqi Freedom, Operation Enduring Freedom Memorial in downtown Jackson, Michigan. Using personnel and equipment the unit also supported the Michigan Freedom Academy in Alpena, Michigan.

## **1462nd Transportation Company**

The unit supported the training and preparation for mobilization of other units by providing 22, M915 tractor trailers to Fort McCoy, Wisconsin for training of Soldiers for deployment and 12 systems to Fort Custer Training Center for the RTI's 88M MOSQ course. The unit also executed 44 transportation missions by transporting equipment and cargo for various military and civilian organizations, 10 of which were for Habitat for Humanity covering a total of more than 60,000 miles. Soldiers from the unit placed first in the team and individual divisions for the

Governor's Twenty marksmanship competition during the year.

Additionally, the unit had three Soldiers participate in the UK Exchange

program, hosting Soldiers from Ireland, Scotland and England respectively. The

unit also received notification of deployment and began the process to prepare for mobilization in support of Operation Enduring Freedom.

## **1463rd Transportation Company**

During Training

Year 2010 the unit conducted nine transportation missions to include several in support of Habitat for Humanity, totaling 3,550 Miles. The unit had 52 Soldiers provided traffic and crowd control during the 53rd Annual Labor Day Bridge Walk. Soldiers from the unit covered an area of five miles in length and assisted in the safety of more than 50,000 participants. In support of the Michigan Ready Reaction Force and the Civil Support of Civilian Authorities mission the unit planned and executed of riot control training during Annual Training in conjunction with the Michigan State





# NATIONAL GUARD

Police along with more than 150 Soldiers completing online training. The unit supported many community events throughout the year to include support of the Toys for Tots organization in Sturgis, Michigan.

## **Camp Grayling Maneuver Training Center**

Camp Grayling is the largest Army National Guard training center east of the Mississippi River, with more than 147,000 acres of ranges and training lands capable of supporting almost every weapon system in the Army inventory. Camp Grayling is home to the Camp Grayling Joint Maneuver Training Center Support Unit; the 1071st Maintenance Company; 1434th Engineer Company; the 1439th; 1440th, and 1442nd Engineer Detachments; the 745th EOD Detachment; and Company B of the Recruit Sustainment Battalion. Also located on the installation's property are the Michigan Air National Guard Aerial Gunnery Range, as well as the Michigan Army National Guard Mobilization and Training Equipment Site (MATES). Camp Grayling consists of more than 400 buildings, which include quarters, dining facilities, administration buildings, and other support facilities. The Grayling Army Air Field has two 5,000 foot runways and more than 60 helicopter tie downs.

Camp Grayling is currently in the midst of the most dramatic upgrades to its ranges and facilities in the installation's 97 year history. FY 2010 saw the completion of a new Infantry Platoon Battle Course. Ongoing projects include the Barracks Replacement Project (Phase I), construction of a new post headquarters building, a post classroom facility, a Live Fire Shoot House, Urban Assault Course, and an Infantry Squad Battle Course. A military construction project to construct a new centralized installation dining facility was awarded this year as well.

In addition to its large complement of small arms, mortar, artillery ranges, and maneuver training land used to support traditional training operations, the installation has the capability to support training for the Global War on Terror and the modern digital battlefield. More than 10,000 Soldiers completed training at the post's Simulation Center, which houses the Engagement Skills Training, the Virtual Battlefield System, and the HWMMV Egress Assistance

Trainer. Field Artillery Battalions from four different states came to Camp Grayling to train on new howitzer systems and the 197th Fires Brigade from New Hampshire exercised their new Standardized Integrated Command Post System here in May.



Camp Grayling continues to provide a positive impact on the northern Michigan economic base. Each year, Camp Grayling hosts training for more than 40,000 military members of all branches and civilian law enforcement personnel. In

FY 2010, more than \$4.6 million in new contracts were awarded to Michigan construction companies building facilities and infrastructure to improve the post. This is in addition to the approximately \$30 million in projects currently in

work. Salaries for the camp's full-time, part-time, support, and contract employees add an additional \$15 million to the local economy.

## **Fort Custer Training Center**

Training year 2010 was a good year for the Fort Custer Training Center. Our customer throughput increased by 27 percent, to 187,533 man-days. This includes multiple Department of Defense entities, as well as state and local governmental agencies. Of this, 170,699 man-days were from Department of Defense.

Multiple construction projects have changed the face of Fort Custer as well. To highlight a few: Electrical upgrades have occurred post wide. The \$781,000 dollar project provides significant capability upgrades, and positions Fort Custer for continued development.

Water and sewer system upgrades were conducted this year, four latrines and a new washrack were installed, along with other systems upgrades. The two projects provide year-round service to Soldiers and units. Total costs of \$795,000.

One of the largest construction projects since the installment of the Fort Custer Education Center is set to be complete in April 2011. The U.S. Army Reserve Center is a 46,119 Square Foot facility that spans more than 16.61 dedicated acres. The nearly \$10 million dollar project is rapidly approaching completion and will house Army Reserve units affected by BRAC, significantly increasing the full-time and M-day presence on Fort Custer.



## MICHIGAN NATIONAL GUARD

# JOINT STAFF



**Brig. Gen. Michael A. Stone**  
**Director of Joint Staff**

The mission of the Joint Staff is to man, train and equip itself to become the Joint Task Force for the Michigan National Guard, that will exercise command and control of elements to defend Michigan and provide domestic support to civil authorities and/or other domestic emergencies. Additionally, protect and secure citizen's property; deter terrorist attacks; respond to threats and hazards to Michigan. Assist civil authorities in planning and preparing for all threats and disasters, natural and man-made.

### **Functions and Responsibilities:**

The Office of the Director, Joint Staff oversees many sections:

- J-1 Manpower and Personnel Directorate
- J-2 Intelligence Directorate
- J-3 Domestic Operations Directorate
  - Counter Drug
    - Drug Demand Reduction
    - Counter Drug Ground Operations
    - Counter Drug Aviation
    - Interagency Intelligence Analyst Support
  - Provost Marshal/Michigan Intelligence Operation Center
  - Michigan Voluntary Defense Force
  - 51<sup>st</sup> Civil Support Team
  - Michigan Reaction Force
  - Chemical, Biological, Nuclear, High Explosive Enhanced Response Force (CERF/P)
  - 1033 Program
- J-4 Logistic Directorate
- J-5 Strategic Plans, Policy and Interagency Interoperability Directorate

- J-6 Command, Control Communications and Computer Directorate
- J-7 Training and Force Development Directorate
- J-8 Resource Management, Analysis and Assessment Directorate

The key to maintaining relevance in Defense Support to Civil Authorities, Homeland Defense, and Homeland Security missions is leveraging applicable military capabilities to more effectively and efficiently respond to the national response and recovery effort. By strengthening our operational capabilities to respond to, and recover from, an incident we instill public confidence; improve public and private sector awareness of the interdependencies related to Critical Infrastructure and Key Resources (CIKR); strengthen planning response for mitigation and recovery efforts.

### **Research and Development**

In December 2004, the Michigan National Guard (MING) entered into an agreement with the Tank Automotive Research, Development, Engineering Center (TARDEC)/ National Automotive Center (NAC) to provide a forum within the State of Michigan to continue development and improvement of military and civilian equipment, particularly related to the role of MING domestic operations support of first responders. Projects for 2010 include:

The MING assisted TARDEC in the completion/ collection of questionnaire for returning MING soldiers who had combat experience with the HMMWV. The purpose of the questionnaire was to gather insight from veterans on problems associated with any restraint system installed in the HMMWV. TARDEC was tasked to initiate a project to redesign the restraint system to ease the ingress/egress





of the HMMWV while a soldier is outfitted with combat gear. All full-time maintenance facilities were solicited to participate in the survey and 73 surveys were returned to TARDEC for review and consideration.

The MING has been the primary stakeholder on a DoD TARDEC project involving the development of a Search and Rescue Vacuum Truck and associated skid-mounted hardware. MING's involvement is a direct result of requirements developed by the DoD/MING in support of the Urban Search and Rescue (SAR) component of disaster response. The required capabilities set forth are universal in their scope, encompassing SAR missions for disasters resulting from war, terrorist attack, industrial accidents, or natural forces. This project bridges the gap in an effort to expeditiously save lives with capabilities that are currently not available and conforms to the DoD directive to establish viable Urban Search and Rescue Teams. As the mission of SAR becomes more integrated between cross agency teams within the Domestic Operations community, the capability and coordination of equipment assets as well as the mobility of those assets to the response scene become a matter of critical importance. The fully funded congressional add TARDEC project and its principal contractor GAPVAX has developed and delivered the HMVT to meet all of the objectives identified by the Michigan National Guard.

Through congressional adds, Lowry Computer Systems has developed and delivered a Base Security System (BSS), for positive identification of personnel at full-time MING facilities/installations and a portable unit (Incident Command System (ICS)) capable of being deployed to a exercise or actual event location. Both systems are on hand and being utilized. The Portable Access Security System (PASS) is an electronic entry control system employed to provide automated authentication and verification of personnel and vehicles entering Installations/Facilities through the access control points. The PASS system will standardize and integrate identification, authorization, authentication, credentialing, and access into facilities/installations. Ten units have been delivered; testing and evaluation are on-going for future expansion/upgrade at MTC Camp Grayling, Fort Custer Training Center, and Alpena ANG Base. The portable/mobile Incident Command System(ICS) can be deployed to an exercise or actual

event that is complementary and interoperable with the standard operating procedures (SOP) already established for Michigan under the National Incident Management System (NIMS) and will support the capability of the MING to track responders, assets, vehicles, patients and evacuees throughout the state during any type of emergency incident. The ICS has been delivered and is utilized during exercises and training of joint staff members in incident command procedures.

ADVS 8X8X8 TROOP CARRIER VEHICLE is a TARDEC project funded by a congressional add. The design is a cross between a conventional armored vehicle and a Mine Resistant Ambush Protected (MRAP) vehicle. The new ADVS vehicle system expands the capability of both the conventional and MRAP vehicles. MING will participate with ADVS in the design/development of the 8x8x8 and after successful completion the vehicle will be delivered to the Michigan National Guard for their use and evaluation in domestic operations. Scheduled delivery date is mid-April 2011.

TOP KICK is a TARDEC/NAC project to develop a commercial-based demonstrator vehicle integrated with technologies intended to improve vehicle handling and stability for evaluation by NAC in non-tactical missions within the U.S. Army medium truck fleet. MING Joint Staff has two 2008 GMC 4500 "Top Kick" vehicles that are being utilized on a daily bases for non-combat missions for the purpose of testing/evaluation against TARDEC established criteria, one vehicle is being utilized by MING Counter Drug Team and the second is being utilized by the Facility Engineer, Camp Grayling for visits to construction project sites and ranges.

The Mobile Computing Application Platform (MCAP) is a highly sustainable, highly mobile, vehicle-centric, low cost, integrated, distributed computing and communications environment. MCAP builds on and links together commercial products to dramatically reduce development, acquisition, and sustainment costs. It addresses and supports all joint Army non-combat and Department of Homeland Security needs, National Guard, first responders, DoD support for overseas contingency operations in support of humanitarian assistance/disaster response, stability, security, transition, and reconstruction missions. The MING





# MICHIGAN JOINTS

is participating along with a core team to design, test, evaluate MCAP to address the major capability GAP associated with interoperability. Phase I, design concept is complete, Phase II, proof of concept is complete, and Phase III, testing and demonstration, is on going with Phase III completing in mid 2011.

## **State Homeland Security Strategy (SHSS) and Regional Homeland Security Strategies (RHSSs)**

Following the joint Department of Military and Veterans Affairs (DMVA) and Michigan State Police (MSP) FY09 development and implementation of the State Homeland Security Strategy (SHSS) and the seven Regional Homeland Security Strategies (RHSSs), several staff members facilitated the implementation of management metrics for monitoring the progress of these eight strategic plans. All seven homeland security regions, including the Urban Areas Security Initiative (UASI) region, and all 16 state of Michigan primary departments/agencies were trained in using performance metrics to monitor their elements of these Homeland Security strategic plans.

Training sessions were conducted at regional homeland security strategy meetings to teach and familiarize the procedures for creating and maintaining performance metrics. This process assists regional and state homeland security managers by providing an empirical process for monitoring homeland security progress and it also supports the federal requirements associated with HSGP grant programs. Approximately 100 people were trained. These performance metrics also provide improved management methods for the Homeland Security Preparedness Committee (HSPC) and the Michigan Homeland Protection Board (MHPB). More accurate assessments of homeland security progress, training needs and capability gaps are now more easily accomplished. The DMVA maintains active members on the HSPC, MHPB and Homeland Security Advisory Council (HSAC) to ensure homeland security capability assessments are current, accurate and appropriate solutions are effectively resourced.

## **State Grant Program**

DMVA, office of the Director, Joint Staff supports the MSP in the development of Investment Justifications for submission to the U.S. Department of Homeland Security (DHS) for Homeland Security Grant Program (HSGP) funding. Michigan received approximately \$32.8 million in funding through the FY10 State Homeland Security Program (SHSP) and Urban Area Security Initiative (UASI) program, as part of the HSGP. In addition to the support provided

for the initial investment justification development, DMVA conducts the State Agency Project Process for all state agencies requesting funding through the state's share of the SHSP and UASI grant programs. This includes process development, training for all agencies on the grant programs and project development, technical assistance throughout the process, and coordination and support for the State Project Committee. Through DMVA's participation in the FY10 State Project Committee, DMVA was awarded \$310,000 for its continued efforts in exercise planning, border security, and the Great Lakes Hazards Coalition (GLHC).

## **Great Lakes Hazards Coalition**

Staff members from the office of the Director, Joint Staff are the full-time executive coordinators for the Great Lakes Hazards Coalition, which is comprised of state, local and federal partners and private sector members. The GLHC promotes information sharing and networking and creates awareness of key homeland security issues for the 18 critical infrastructure and key resource (CIKR) homeland security sectors, as defined by the U.S. DHS. As Executive Coordinators to the GLHC, DMVA staff members manage all of the meetings, conferences, and video-teleconferences; organizes and distributes all communications; oversees all membership activities; conducts outreach initiatives; and assists in all other aspects of the GLHC, including board of director activities.

## **Strategic Planning and Interagency Coordination**

The J5 element planned/developed fifteen all-hazards planning scenarios for use in national, federal, state, and local homeland security preparedness activities. The scenarios are planning tools and are representative of the range of potential terrorist attacks and natural disasters and the related impacts that face our nation to facilitate preparedness planning.

For their efforts, the Joint Planning Group (JPG) received the 2010 Adjutant General Quality Cup award for comprehensive planning efforts including representation from the MING Joint Staff, Veterans Affairs and State Operations. The planning effort end state was to remove interdepartmental barriers and to develop an inclusive Continuity of Operations Plan focusing on federal and state requirements, as well as the SHSS, to foster continuity of operations plans throughout public and private sectors.

## **Emergency Preparedness Training and Exercises**

Domestic emergency preparedness exercises incorporated a wide range of emergency service agencies at the federal, state, local and non-governmental levels. These







are vital tools in developing, strengthening and improving response throughout emergency service communities.

Realizing the importance of emergency preparedness training and exercise, the Joint Staff participated in several national, state, and local level exercises:

- **Vibrant Response** - USNORTHCOM sponsored Joint Chemical, Biological, Radial, Nuclear, and Explosive Consequence Management (CBRNE-CM) Response Force (CCMRF) designed to validate the capability of allocated CCMRF elements to deploy and executed CBRNE-CM tasks.
- **Capital Area Response** - State and Lansing Area agencies tested their ability to jointly manage various incidents and to effectively execute: notification of key personnel, information sharing, communications, and use of a common operating picture.
- **Cross Border Tabletop Exercise (Sault Ste. Marie)** - The purpose of this exercise was to strengthen the cross-border operational capabilities between the United States and Canada, to respond to and recover from incidents resulting in the destruction or loss of cross-border interdependent CIKR; improve public and private sector awareness of the importance of and interdependencies related to cross-border CIKR; and to strengthen public and private sector cross-border planning, response, mitigation and recovery efforts.
- **Operation Lockdown** - Provided aerial reconnaissance and surveillance to deter and prevent drug trafficking and associated threats to Law Enforcement Agencies (LEAs) who were interdicting drug smugglers in the Great Lakes area of operation
- **Palisades Nuclear Exercise** – Built and reinforced existing relationships between the MING and local response agencies with the our common goal of partnering to save lives, safety incident stabilization and property conservation.

Building upon previous exercises, the Joint Staff completed the year by participating in a full-scale national pandemic influenza exercise called “Vigilant Guard 2010.” Vigilant Guard involved planning and execution with federal, state, local and private partners totaling 80 departments and agencies overall. Two-thousand individuals were involved at five separate venues throughout Michigan over a four-day period.

Training with the Joint Staff was the Michigan Voluntary Defense Force (MIVDF). The MIVDF is a military force, duly constituted as a state defense force and an element of DMVA. During the exercise, MIVDF trained throughout the year and responded by providing manpower and organizational skills to receive, store, and stage a distribution

node for the Strategic National Stockpile.

This exercise provided an opportunity for the newly developed Joint Staff, and its assigned elements, to assess the readiness of emergency plans, affirm the readiness of MING units supporting a homeland security response, validate existing civilian and military relationships, and highlight the challenges associated with a regional emergency response.

### **Domestic Operations**

The J-3 *Michigan Counterdrug Task Force* prioritized support to community based organizations, LEA, and the High Intensity Drug Trafficking Area.

- In support of 35 LEAs, the Counterdrug Aviation and Ground Operations sections provided aviation, ground and training support. They conducted 45 total missions resulting in \$20 million in drug and property seizures, to include the eradication of more than 55,000 marijuana plants. With the execution of 800 flying hours, their efforts resulted in 182 arrests, 23 vehicles seized, and the confiscation of 688 weapons.
- The Drug Demand Reduction (DDR) Program supported missions to help America’s youth to make the decision to be drug-free. DDR facilitated drug awareness programs for six schools with “Stay on Track” encompassing 11,391 students and facilitated drug awareness presentations to 33 different agencies reaching an additional 11,221 youth. In total, the DDR reached more than 22,000 students in 19 counties throughout Michigan.

In July 2010, an Enbridge Oil Company pipeline carrying crude oil from Indiana to Ontario burst and spilled an estimated 800,000 gallons of crude oil into the Talmadge Creek in Calhoun County. The 51<sup>st</sup> Civil Support Team (CST), as part of a unified command in support of multiple lead agencies consisting of local, state and federal partners, coordinated efforts to clean-up and mitigate the environmental impact of this crude oil spill. Specifically, the 51<sup>st</sup> CST provided air quality monitoring to the Environmental Protection Agency (EPA); J-4 Logistics provided support for lodging and meals at Fort Custer for Enbridge and EPA personnel; and the public affairs office provided support to the state Joint Information Center.

### **Summary**

The past year clearly reinforces the importance and relevance of MING and our integration with federal, state, and local agencies to respond to domestic operations. Creating mutually beneficial partnerships and sharing tactics, techniques and procedures led to validating our interoperability and gathering “best practices.” Additionally, coordinating plans and predictive operational actions contribute to the increased effectiveness and unity of effort during domestic emergency operations.





# MICHIGAN VETERANS AFFAIRS



**Brig. Gen. Carol Ann Fausone**  
**Veterans Affairs Director**

## **Organization**

The Veterans Affairs Directorate has responsibilities for the administration and operation of the Michigan Veterans Trust Fund, the Michigan Homes for Veterans, constituent service or referral and the state's grant to chartered veterans' service organizations and the Michigan Association of County Veterans Counselors.

## **POW/MIA Recognition Day**

The Department of Military and Veterans Affairs marked National POW/MIA Recognition Day September 17, 2010 with our annual remembrance ceremony in the State Capitol Rotunda. Each POW/MIA Recognition Day the nation pauses to remember those U.S. military members and civilians who remain missing from past and current wars, while the search continues each day to find those who are not accounted for.

In Michigan we remember Army Reserve Soldier, Sgt. Ahmed K. Altaie, of Ann Arbor, who was listed as missing/captured in Iraq on Oct. 23, 2006 and remains so. On this day the Nation renews its pledge for the fullest possible accounting of military personnel. Missing Michigan service members include: 4,400 from WWI, 74,000 from WWII, 8,022 from the Korean War, 1,711 from the Vietnam War, 128 from the Cold War, and one Soldier from Operation Iraqi Freedom.

## **Veterans Homes**

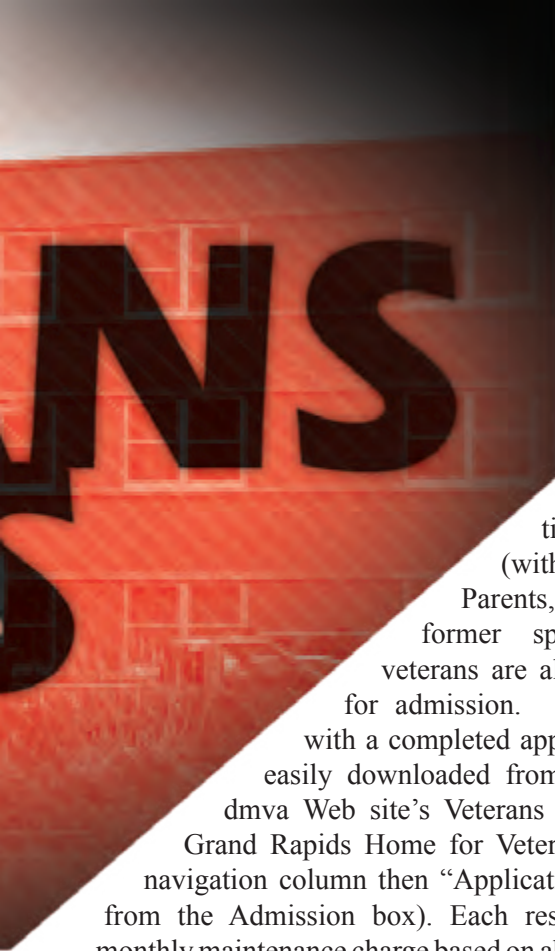
Constructed in 1885, the Grand Rapids Home for Veterans currently houses nearly 800 veterans and helps

many more with benefits assistance, community activities and social events. The primary mission of the home is "to provide veteran care in a way that promotes independence, self-worth, wellness and dignity to men and women who have served their state and country," says Sara Dunne, acting GRHFV administrator. "The GRHFV is a symbol of Michigan's promise to veterans, that in return for their sacrifices and call to duty they would be cared for in time of need. My job and the responsibility of the governing board, staff and volunteers is to make sure that promise is kept," Dunne added. "We have an incredible team that puts their whole heart and mind providing the best care possible."

The Home, located at 3000 Monroe, N.E. in Grand Rapids, is really three separate buildings including three floors exclusively for nursing care. Each building and each floor offers unique services based on the residents but all offer an extensive professional staff of nurses, social workers, dietitians, and recreational therapy aides who work hard to make sure that veterans who stay at the home have a positive experience. The Home also offers an in-house pharmacy, rehabilitation therapy room, pastoral care center, and specialty clinics for vision and dental care. It has an excellent reputation for quality nursing care for Michigan veterans and their dependents and recent surveys show that the Home meets or exceeds today's quality-of-life living standards.

All members of the Armed Forces of the United States who have been honorably discharged and served not less than 90 days during a designated wartime period may





apply for admission to the Grand Rapids Home for Veterans. Applicants must also be considered unemployable by the U.S. Social Security Administration and all applicants must be residents of Michigan at the time of admission (with some exceptions).

Parents, widows, widowers, former spouses of eligible veterans are also eligible to apply for admission. The process begins with a completed application form that is easily downloaded from the Michigan.gov/dmva Web site's Veterans Affairs page (select Grand Rapids Home for Veterans in the left-hand navigation column then "Application and Procedures" from the Admission box). Each resident is assessed a monthly maintenance charge based on ability to pay. Nursing care for veterans averages \$3,925 per month and domiciliary care about \$2,125 however; each individual case is carefully reviewed according to Benefits Coordinator, John Luckett. No veteran or eligible family member is turned away based solely on inability to pay. Neither nursing care nor long-term living expenses at the Home are covered by Medicare/Medicaid or most other health insurances.

The D.J. Jacobetti Home for Veterans in Marquette, Mich., provides eligible Michigan veterans who are unable to care for themselves with residential and health services. The eligibility criterion to stay in the home is 90 days of service during a wartime period.

The D.J. Jacobetti Home was established in the 1970s when citizens and veterans organizations lobbied for the first veterans home in the Upper Peninsula. The efforts of citizens and veterans paid off when the legislature passed Public Act 107 of 1977 and funds were approved to secure a facility in the U.P. to house veterans needing care.

The former St. Mary's hospital in Marquette was purchased on May 15, 1979 and work began to convert the facility to house veterans. After two years of work to prepare the building, the facility was named 'Dominic J. Jacobetti Veterans Facility' to honor Dominic J. Jacobetti, the chairman of the House of Appropriations Committee and an advocate for Michigan veterans. The facility houses approximately 200



#### APPLICATIONS FOR MICHIGAN VETERANS TRUST FUND ASSISTANCE

Applications received	2,189
Applications approved	1,182
Veterans/Dependants assisted	2,357
Grants requested	\$3,455,913
Grants approved	\$867,881

#### CATEGORIES OF GRANT ASSISTANCE

Rent	\$268,517
Heat	\$202,929
Mortgage	\$111,053
Transportation	\$86,267
Home repair	\$67,117
Medical	\$61,607
Utilities/all others	\$22,700
Property tax	\$18,491
Food	\$18,079
Miscellaneous	\$11,121
<b>Total</b>	<b>\$867,881</b>

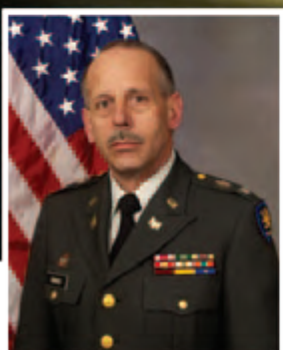
resident veterans ranging from WWI to the Gulf War. The D.J. Jacobetti Home for Veterans has been living up to its mission of providing care for veterans unable to care for themselves for almost 30 years.

#### Veterans Trust Fund

The Michigan Veterans Trust Fund received more than 4,650 requests for military discharge certificates and dispersed \$867,881 through the Veterans Emergency Grant Program.



# UNITED STATES PROPERTY & FISCAL OFFICE



**Col. Steven R. Barner**  
**Director USPFO**

The mission of the United States Property and Fiscal Office (USPFO) is to proactively support the readiness of our customers with federal resources which support community, State and federal missions and also to be an organization which is; team, customer and mission focused; excels at supporting the Michigan National Guard and it's emerging missions.

## **Purchasing and Contracting Division**

The USPFO Purchasing and Contracting Division along with contracting offices at Alpena, Battle Creek, and Selfridge Air National Guard bases successfully executed \$76.8 million in contracts in FY10 compared to \$46 million in FY09. As a state, the Michigan National Guard contracting teams have met all socio-economic goals established by National Guard Bureau for the second FY in a row. The Division's Government Purchase Card program effectively executed \$3.6 million in FY 10.

The USPFO P&C Division successfully trained and deployed the 1999th Contingency Contracting Team to Afghanistan in support of Operation Enduring Freedom in FY10.

The Michigan contracting offices represented the state well at the national level with two of our contracting officers being members of the Acquisition Advisory Council. This council is responsible for advising National Guard Bureau on acquisition policy and planning bi-annual National Contracting Conferences.

## **Comptroller Division**

The Comptroller Division manages the federal budget; accounts for and pays all traditional Soldiers, Active Guard and Reserve (AGR) Soldiers and all Soldiers mobilized

### **THE COMPTROLLER DIVISION ACCOMPLISHED THE FOLLOWING MISSIONS:**

#### **Budget Branch managed and successfully executed four federal appropriations:**

Operations and Maintenance (O&M) 2020	\$2,213,100
National Guard Personnel and Administration (NGPA) 2080	\$95,324,400
Operations and Maintenance, National Guard (OMNG) 2085	\$122,413,300
American Recovery and Reinvestment Act (ARRA) 2086	\$7,800,000

#### **Pay and Voucher Exam Branch provided the following support towards Soldiers and commercial businesses:**

Processed pay for 9,058 Soldiers in excess of \$74,517,600 (dollar amount excludes mobilized Soldiers)
Processed pay for 1,566 mobilized Soldiers in support of OIF/OEF
Processed more than 18,200 travel vouchers with a processing time of 3.52 days per voucher
Processed payments to commercial vendors in excess of \$81,620,800 with only \$5,200 in total interest payment penalties
Earned \$94,000 in Government Credit Card Rebates from accelerated payments less than 15 days made to the bank



in support of Operation Iraqi Freedom (OIF) and Operation Enduring Freedom (OEF); processes and pays all commercial vendor invoices; processes all Soldier travel vouchers for reimbursements; accounts for all federal funding within fiscal accounting; and operates an internal management control branch, auditing our own systems and functions for fiduciary, pecuniary, and program compliance.

## **Internal Review**

The Internal Review (IR) Division completed 35 audit engagements during the fiscal year; which included formal, special, consulting, liaison and follow-up services. This continues in the tradition of completing more than seven engagements per auditor assigned, as specified in a national goal. The auditors provided customers with professional, objective, timely, and relevant audit services. The auditors also identified \$638,097 in potential cost savings, during the reviews.

The Internal Review Division has continued to play a role in the review of national issues and provides training as needed for the Internal Review community. Auditors have taken the initiative to provide more real-time audit results through the development of stand-alone queries for systems. This initiative will better enable managers to make more timely decisions and reprogram funds during the same fiscal year, promoting more efficient use of funds.

All auditors continue to take professional courses to better enable them to discharge their duties within the division. The team continues to remain diverse and integrate new or improved data mining methods, where possible. Also, at the end of the fiscal year, we hired our first Certified Public Accountant (CPA) on the staff.

## **Supply and Services Division**

The Supply and Services Division is the largest and most diverse division within the United States Property and Fiscal Office; responsible for supplying and equipping Michigan Army National Guard Soldiers and units with individual clothing and equipment, and organizational equipment (weapons, communications equipment, etc) to accomplish a diverse mission.

During 2010 the division conducted its first relocation in 50 years to a new state of the art facility on North Martin Luther King Jr. Blvd. The facility was constructed at a cost of \$4.7 million federal dollars and contains more than 42,000 square feet of warehousing space, and automated shelving and storage systems.

The division is divided into five major areas: Central Issue Facility (CIF); Material Management Branch (MMB); Property Management Branch (PMB); Storage and Distribution Branch (Warehouse), and the Installation Transportation Branch.

The Central Issue Facility (CIF) was tasked to meet the high demand quick turn-around requirements of deploying Michigan Army National Guard Soldiers at a level of intensity highly visible at all levels of leadership. The CIF underwent its first operating system conversion since its inception six years ago. The Installation Support Module (ISM) establishes an equipment tracking system Army wide which uses the same method to account for individual equipment throughout the world. The new operating system affords property book managers national visibility of all transactions impacting each Soldier's equipment records as they move in/out of the deployment process.

Over the past year CIF personnel processed more than 6,500 requests for new equipment valued at \$5,451,864; representing more than half of all Michigan Army National Guard Soldiers using this facility. More than 4,000 requests to turn-in worn or outdated equipment were also processed with an approximate value of \$1,977,822.

The Material Management Branch (MMB) quality checks all Military Standard Requisitioning and Issue Procedure (MILSTRIP) orders received from MIARNG customers. Total equipment orders placed and filled through the SARRS2A/C system were more than \$3.2 million.

This operation serves as the Central Clothing Distribution Facility (CCDF) administrator, a web-based individual clothing ordering system, which allows units to order Army Combat Uniforms, Class A uniforms and other clothing on a routine basis. The annual budget of \$950,000 is monitored





and allocated based on unit needs throughout the FY.

MMB personnel also provide oversight of the Class I (Food Rations) procurement system. All Bulk Food orders that are shipped into Camp Grayling to feed Soldiers throughout the training year are ordered by the MMB. More than \$1million in needed subsistence orders are processed annually.

The Property Management Branch (PMB) manages and accounts for all federal material and equipment assets in the Michigan Army National Guard. Property Management Branch performed Annual Property Book (PB) Reviews and Change of Command Property Book Reviews to reconcile each property account in accordance with regulatory requirements throughout the year. Total asset accountability is \$722 million in federal property.

The PMB supervisor acts as the Total Package Fielding manager for the USPFO. As such, she coordinates the receipt process for all new and specially procured federal property. Throughout FY10 the PMB facilitated the receipt and accounting of \$126 million in new or specially procured federally funded property.

The Storage and Distribution Branch (Warehouse) is the operational center of logistics for the Michigan Army National Guard. This facility is the only warehouse tasked to receipt for federally funded property. For this reason, a full range of warehouse activities are performed on a daily basis. This branch also provides an equipment pick-up and delivery service to all customers throughout the state. Over the past year the warehouse has conducted 45 fielding's of new equipment to Michigan Army National Guard units; representing more than 2,100 pieces of equipment.

Finally, the Installation Transportation Branch arranges for the commercial movement of Army National Guard personnel, material, and supplies into, through, and out of the state of Michigan. During the last year, transportation branch personnel orchestrated the movement of 13,436,372 pounds of freight. These highly skilled and technically proficient personnel

ensure regulatory requirements are met for shipping hazardous materials, sensitive items, and overweight and oversized equipment.



Transportation Branch personnel arranged commercial flights for more than 4,200 Soldiers and moved more than 41,782 passengers by commercial bus. They are responsible for certifying for payment in excess of \$799,746 in shipping costs, \$960,113 for commercial buses, and \$1,979,748 million in commercial airline expenses for the MIARNG.

### **Data Processing Center**

The mission of the Data Processing Center (DPC) is to provide local technical policy, procedures, and guidelines in the implementation of National Guard Bureau and state of Michigan requirements in the area of Information Management and Technology; to effectively manage the United States Property and Fiscal Office automation resources, provide system, network security and insure data integrity; to provide Information Management and Technology services to the organizational functional areas and process data in accordance with written instructions.

The DPC hosted several automation systems during the year, with minimal downtime, that ensured the consistent visibility, integrity, security and management of military orders and awards requests, Federal funding, Soldier retirement, pay, and unit personnel information.

The DPC primarily supports the automation needs of each division of the USPFO. During 2010 DPC migrated all 120 USPFO client computer systems to the Microsoft Vista Platform.

The DPC provided automation, software/WEB application, database and network support to the Comptroller Pay and Entitlements Branch and other mobilization support sections during more than 12 Soldier Readiness Processing events held at various locations throughout the year.

To align with higher level security requirements, all critical DPC staff members attended advanced security training and testing. Fifty percent of the DPC staff now holds security certifications that meet Department of Defense security standards.





# 2010 ECONOMIC IMPACT (FEDERAL FUNDS) TOALED BY CONGRESSIONAL DISTRICT MICHIGAN ARMY NATIONAL GUARD

UNIT NAME	DISTRICT	COUNTY	CITY	TOTAL
107 EN BN FSC	1	Marquette	ISHPEMING	\$788,650.59
107 EN BN HSC	1	Marquette	ISHPEMING	\$1,502,684.92
107 EN BN HSC REAR	1	Marquette	ISHPEMING	\$4,953.92
1071 MAINT CO (HVY EQUIP) (GS)	1	Crawford	CAMP GRAYLING	\$1,870,561.28
1430 EN CO DET 1 (VERT)	1	Marquette	MARQUETTE	\$2,353.55
1430 EN CO DET 1 (VERT)	1	Marquette	MARQUETTE	\$191,979.20
1430(-) EN CO (VERT)	1	Delta	GLADSTONE	\$2,534,218.85
1430(-) EN CO (VERT)REAR	1	Delta	GLADSTONE	\$79,208.54
1431 EN CO DET 1 (SAPPER)	1	Barga	BARAGA	\$217,378.62
1431 EN CO SAPPER REAR	1	Houghton	CALUMET	\$58,104.23
1431(-) EN CO (SAPPER)	1	Houghton	CALUMET	\$564,218.98
1432 EN CO DET 1 (SUPPORT)	1	Iron	IRON RIVER	\$387,643.29
1432(-) EN CO SUPPORT	1	Dickinson	KINGSFORD	\$485,493.01
1434 EN CO (VERT)	1	Crawford	CAMP GRAYLING	\$5.61
1434 EN CO (VERT)	1	Crawford	CAMP GRAYLING	\$385,065.16
1434 EN CO VERTICAL REAR	1	Crawford	CAMP GRAYLING	\$196,983.72
1437 EN CO ASSLT FLT FWD2	1	Chippewa	SAULT SAINTE MARIE	\$51,067.91
1437 EN MULTI-ROLE BRIDGE CO	1	Chippewa	SAULT SAINTE MARIE	\$953,829.73
1437 EN MULTI-ROLE BRIDGE CO FWD 1	1	Chippewa	SAULT SAINTE MARIE	\$318.43
1438 EN DET (UTIL (4000) TM)	1	Crawford	CAMP GRAYLING	\$60,980.00
1439 EN DET (FFTG TM)	1	Crawford	CAMP GRAYLING	\$111,865.28
1440 EN DET (FFTG TM)	1	Crawford	CAMP GRAYLING	\$30,351.49
1442 EN DET (EFFT)	1	Crawford	CAMP GRAYLING	\$153,952.77
46 MP CO (HVY SCTY)	1	Cheboygan	CHEBOYGAN	\$1,176,369.72
745 ORD DET (EOD)	1	Crawford	CAMP GRAYLING	\$908,725.83
745 ORD DET EOD REAR	1	Crawford	CAMP GRAYLING	\$170,842.21
745 ORD DET EOD REAR	1	Crawford	CAMP GRAYLING	\$62,797.07
CO B (-) 107 EN BN CBT CORPS	1	Gogebic	IRONWOOD	\$78,962.74
CO B RECRUIT SUSTAINMENT DET	1	Crawford	CAMP GRAYLING	\$200,003.48
CO C RECRUIT SUSTAINMENT BN	1	Marquette	GWINN	\$110,231.66
DET 1 CO B 1 BN 125 IN(IN BCT)	1	Alpena	ALPENA	\$397,141.08
FMS 16	1	Marquette	ISHPEMING	\$1,017,835.46
FMS 16A	1	Dickinson	KINGSFORD	\$478,666.47
FMS 16B	1	Chippewa	SAULT SAINTE MARIE	\$628,290.44
MATES #1	1	Crawford	CAMP GRAYLING	\$4,713,254.82
MTC - MANEUVER TNG CTR (INSTL SPT UNIT)	1	Crawford	CAMP GRAYLING	\$6,399,365.83
<b>CONGRESSIONAL DISTRICT 1 TOTAL</b>				<b>\$26,974,355.89</b>
126 CAV SQDN 01 BN A TROOP	2	Waxford	CADILLAC	\$957,481.46
126 CAV SQDN 01 BN B TROOP	2	Manistee	MANISTEE	\$1,438,762.04
1436 EN CO (CBT SPT EQ)	2	Muskegon	MONTAGUE	\$41,532.80
1436 EN CO (HORZ)	2	Muskegon	MONTAGUE	\$1,759,959.86
1436 EN CO (HORZ) REAR DET	2	Muskegon	MONTAGUE	\$223,996.74
FMS 24	2	Muskegon	MONTAGUE	\$420,239.97
<b>CONGRESSIONAL DISTRICT 2 TOTAL</b>				<b>\$4,841,972.87</b>
126 AR 01 BN HHT REAR DET	3	Kent	WYOMING	\$1,304.59
126 ARMY BAND	3	Kent	WYOMING	\$479,914.92
126 CAV SQDN 01 BN HHC	3	Kent	WYOMING	\$1,894,950.64
1463 TC (-)	3	Kent	WYOMING	\$1,126,597.59
1463 TC REAR	3	Kent	WYOMING	\$148,960.72
237 FSB CO D (INF UA)	3	Kent	WYOMING	\$1,146,377.56
63 TRP CMD	3	Kent	WYOMING	\$1,823,272.39
86 IN BN CO C STB REAR	3	Kent	WYOMING	\$102,582.31
CO C 1 BN 125 IN (IN BCT)	3	Kent	WYOMING	\$1,385,064.26
CO C 1 BN 125 IN REAR DET	3	Kent	WYOMING	\$1,354.40
CO C BSTB 86 BDE	3	Kent	WYOMING	\$538,510.21
DET 2 HHC 86 IN BN REAR	3	Kent	WYOMING	\$32,648.77
DET 2 HHC BSTB 86 BCT	3	Kent	WYOMING	\$26,599.76
FMS 04	3	Kent	WYOMING	\$1,128,591.34
<b>CONGRESSIONAL DISTRICT 3 TOTAL</b>				<b>\$9,836,729.46</b>



# 2010 ECONOMIC IMPACT (FEDERAL FUNDS) TOTALLED BY CONGRESSIONAL DISTRICT MICHIGAN ARMY NATIONAL GUARD

UNIT NAME	DISTRICT	COUNTY	CITY	TOTAL
1073 OD CO MAINT DS REAR	4	Montcalm	GREENVILLE	\$261,239.69
1073 SMC MAINT CO (NON DIV) (DS)	4	Montcalm	GREENVILLE	\$1,028,183.64
119 FA 01 BN BTRY B (155 TOWED)	4	Gratiot	ALMA	\$1,482,564.31
119 FA 01 BN BTRY B REAR	4	Gratiot	ALMA	\$419,852.98
125 IN 01 BN CO D (WEAPONS CO)	4	Mecosta	BIG RAPIDS	\$1,315,097.35
144 MP CO (CBT SPT)	4	Shiawassee	CORUNNA	\$1,540,632.10
144 MP CO (CBT SPT) FWD	4	Shiawassee	CORUNNA	\$0.00
144 MP CO CBT SPT REAR	4	Shiawassee	CORUNNA	\$39,235.34
1460 TC COMPANY	4	Midland	MIDLAND	\$1,200,498.30
1460 TC COMPANY REAR	4	Midland	MIDLAND	\$179,070.02
FMS 22	4	Midland	MIDLAND	\$1,344,478.54
<b>CONGRESSIONAL DISTRICT 4 TOTAL</b>				<b>\$8,810,852.27</b>
125 IN 01 BN HHC (INFANTRY BCT)	5	Genesee	FLINT	\$2,908,188.51
182 FA 01 BN BTRY B (HIMARS)	5	Bay	BAY CITY	\$997,645.32
182 FA 01 BN BTRY B REAR	5	Bay	BAY CITY	\$262,171.51
237 CS BN CO F REAR DET	5	Bay	BAY CITY	\$7,732.95
CO B (-) 1 BN 125 IN (IN BCT)	5	Saginaw	SAGINAW	\$924,702.84
CO B 1 BN 125 IN REAR DET	5	Saginaw	SAGINAW	\$61,927.57
CO F 237 FSB (INF UA)	5	Bay	BAY CITY	\$1,155,635.28
EN BDE HHD	5	Genesee	FLINT	\$157.07
FMS 03	5	Genesee	FLINT	\$608,763.36
HHC 1 BN 125 INF REAR DET	5	Genesee	FLINT	\$80,841.95
<b>CONGRESSIONAL DISTRICT 5 TOTAL</b>				<b>\$7,007,766.36</b>
119 FSC	6	Kalamazoo	FT CUSTER	\$387,139.70
126 CAV SQDN 01 BN C TROOP	6	Cass	DOWAGIAC	\$1,005,757.17
126 PI HQ PRESS REAR	6	Kalamazoo	FT CUSTER	\$6,087.85
126 PRESS CAMP HQ	6	Kalamazoo	FT CUSTER	\$466,115.50
126 SIG CO (ME BDE UA)	6	Kalamazoo	KALAMAZOO	\$829,254.48
1433 EN CO (SAPPER)	6	Kalamazoo	FT CUSTER	\$838,755.24
1434 EN CO DET 1 (VERT)	6	Kalamazoo	FT CUSTER	\$129,334.46
155 FS CO REAR	6	Kalamazoo	FT CUSTER	\$368,003.10
177 REGT 01 BN (IN)	6	Kalamazoo	FT CUSTER	\$345,772.58
177 REGT 02 BN (GS)	6	Kalamazoo	FT CUSTER	\$902,214.35
177 REGT HQ (RTI)	6	Kalamazoo	FT CUSTER	\$1,166,852.08
460 CS CM CO	6	Kalamazoo	FT CUSTER	\$312,784.92
507 EN BN FSC	6	Kalamazoo	KALAMAZOO	\$853,703.51
507 EN BN HHD (ADMIN TM)	6	Kalamazoo	KALAMAZOO	\$8,135.14
507 EN BN HSC	6	Kalamazoo	KALAMAZOO	\$1,559,008.80
51 CIVIL SUPPORT TEAM (WMD)	6	Kalamazoo	FT CUSTER	\$1,203,807.23
CO A RECRUIT SUSTAINMENT DET	6	Kalamazoo	FT CUSTER	\$393,762.72
DET 1 1461 TRANS (CBT HET)	6	Kalamazoo	FT CUSTER	\$377,485.51
DET 1 1463 TC	6	Saint Joseph	STURGIS	\$254,523.08
FORT CUSTER TRNG SITE CMD (DET 3)	6	Kalamazoo	FT CUSTER	\$2,136,582.30
MI ARNG REG TNG SITE - MAINT	6	Kalamazoo	FT CUSTER	\$950,502.28
TROOP B 1-126 CAV RGT REAR DET	6	Cass	DOWAGIAC	\$1,854.33
UTES 01	6	Kalamazoo	FT CUSTER	\$2,032,431.56
UTES 01	6	Kalamazoo	FT CUSTER	\$229,495.25
<b>CONGRESSIONAL DISTRICT 6 TOTAL</b>				<b>\$16,759,363.14</b>
119 FA 01 BN BTRY C (155 TOWED)	7	Calhoun	ALBION	\$1,516,377.14
119 FA 01 BN BTRY C REAR	7	Calhoun	ALBION	\$328,448.44
1461 TC (CBT HET CO)	7	Jackson	JACKSON	\$1,258,749.96
1461 TC CO CBT HET REAR	7	Jackson	JACKSON	\$164.62
155 SP HHB REAR	7	Eaton	CHARLOTTE	\$435,979.20
156 FA SIGNAL CO, FIRES	7	Lenawee	ADRIAN	\$656,511.30
246 TRANS BN	7	Jackson	JACKSON	\$0.00
246 TRANS BN HHC	7	Jackson	JACKSON	\$1,126,551.82
272 CS HHD REG SP REAR	7	Jackson	JACKSON	\$438,727.38
272 RSG	7	Jackson	JACKSON	\$1,544.40
272 RSG (CS HHD HHD, REG SPT GP)	7	Jackson	JACKSON	\$1,765,108.53
CO B (-) 156 SIG BN	7	Lenawee	ADRIAN	\$11.91



# 2010 ECONOMIC IMPACT (FEDERAL FUNDS) TOTALLED BY CONGRESSIONAL DISTRICT MICHIGAN ARMY NATIONAL GUARD

UNIT NAME	DISTRICT	COUNTY	CITY	TOTAL
CO E RECRUIT SUSTAINMENT DET	7	Eaton	CHARLOTTE	\$230,226.90
CO E RSB	7	Eaton	CHARLOTTE	\$0.00
<b>CONGRESSIONAL DISTRICT 7 TOTAL</b>				<b>\$7,758,401.60</b>
1146 TRIAL DEF TM	8	Ingham	LANSING	\$15,286.59
119 FA 01 BN HHB (155 TOWED)	8	Ingham	LANSING	\$929,290.06
1462 TC	8	Livingston	HOWELL	\$355.13
1462 TC (-)	8	Livingston	HOWELL	\$1,508,143.16
147 AV BN 01 CO B SPT REAR	8	Eaton	GRAND LEDGE	\$81,354.92
147 AV BN 01 CO C REAR	8	Eaton	GRAND LEDGE	\$8,422.89
147 AV BN 01 DET 1 CO D REAR	8	Eaton	GRAND LEDGE	\$31,933.33
147 AV BN 01 DET 1 CO W REAR	8	Eaton	GRAND LEDGE	\$1,796.01
147 AV BN 01 DET 1 HHC REAR	8	Eaton	GRAND LEDGE	\$356.38
182 FA 01 BN BTRY C (HIMARS)	8	Ingham	LANSING	\$455,067.43
182 FA 01 BN BTRY C REAR	8	Ingham	LANSING	\$314,460.61
1999 CONTINGENCY CONTRACT TM	8	Ingham	LANSING	\$3,100.15
1999 CONTINGENCY CONTRACT TM	8	Ingham	LANSING	\$106,688.51
1999 CONTINGENCY CONTRACT TM REAR	8	Ingham	LANSING	\$0.00
1999 CONTINGENCY CONTRACT TM REAR	8	Ingham	LANSING	\$0.00
238 AV 03 BN CO E FWD SPT FWD	8	Eaton	GRAND LEDGE	\$0.00
238 AV 03 BN CO D GSAB FWD	8	Eaton	GRAND LEDGE	\$0.00
238 AV 03 BN DRT 1 CO C REAR	8	Eaton	GRAND LEDGE	\$297,335.70
238 AVN 03 BN CO D GSAB	8	Eaton	GRAND LEDGE	\$888,842.62
238 AVN CO F REAR	8	Eaton	GRAND LEDGE	\$284.30
238TH AVN 03 BN HHC GSAB	8	Eaton	GRAND LEDGE	\$1,628,943.64
351 ASB CO B DET 2	8	Eaton	GRAND LEDGE	\$379,091.65
351 ASB CO B DET 2 REAR	8	Eaton	GRAND LEDGE	\$55,167.55
363 PERS SVC DET	8	Ingham	LANSING	\$4,220.53
37 IN BN CO B BSTB REAR	8	Ingham	LANSING	\$821,680.55
37 IN BN CO B MI BCT FWD	8	Ingham	LANSING	\$167,218.40
46 MP CMD HHC	8	Ingham	LANSING	\$3,775,818.22
46 MP CMD HHC REAR	8	Ingham	LANSING	\$994,572.28
631 TRP CMD DET	8	Eaton	GRAND LEDGE	\$991,253.44
AASF #1	8	Eaton	GRAND LEDGE	\$4,576,545.12
CO B (-) 1 BN 147 AVN	8	Eaton	GRAND LEDGE	\$2,216,169.85
CO B (-) 1ST BN 112TH AVN (S&S)	8	Eaton	GRAND LEDGE	\$1,289,199.88
CO B BSTB 37 BDE UA	8	Ingham	LANSING	(\$19.40)
CO B BSTB 37 BDE UA	8	Ingham	LANSING	\$8,545.69
CO C 1 BN 147 AVN	8	Eaton	GRAND LEDGE	\$859,278.20
CO E 3RD BN 238 AVN F SPT FWD2	8	Eaton	GRAND LEDGE	\$0.00
CO E 3RD BN 238 AVN GSAB	8	Eaton	GRAND LEDGE	\$573,338.97
CSMS #1	8	Ingham	LANSING	\$8,179,610.31
DET 1 505 TRIAL DEF TM	8	Ingham	LANSING	\$7,068.16
DET 1 CO C 3RD BN 238 AVN GSAB	8	Eaton	GRAND LEDGE	\$194,898.19
DET 1 CO D 1 BN 147 AVN (77TH AB)	8	Eaton	GRAND LEDGE	\$526,383.88
DET 1 CO E 1 BN 147 AVN (77TH AB)	8	Eaton	GRAND LEDGE	\$290,705.63
DET 1 HHC 1 BN 147 AVN (77TH AB)	8	Eaton	GRAND LEDGE	\$114,043.36
DET 1 JFHQ (SEL SVC)	8	Ingham	LANSING	\$62,826.24
DET 15, OP SPT AIRLIFT CMD (OSACOM)	8	Ingham	LANSING	\$408,040.40
FMS	8	Ingham	LANSING	\$662,545.11
FMS 01	8	Eaton	GRAND LEDGE	\$3,071,367.53
JFHQ (-) MI ARNG	8	Ingham	LANSING	\$104,885,350.81
MI ARNG REC & RET CMD (DET 25)	8	Ingham	LANSING	\$5,522,606.42
MI OP SPT ALFT DET 15 REAR	8	Ingham	LANSING	\$4,457.25
MI RECRUTING AND RETENTION BN	8	Ingham	LANSING	\$8,860,626.98
RAID DETACHMENT	8	Eaton	GRAND LEDGE	\$46,292.75
USPFO	8	Ingham	LANSING	\$1,157,154.33
W8AC BDE TNG TM 1 MI ARNG FWD 2	8	Ingham	LANSING	\$410,991.71
W8AC BDE TNG TM 2 MI ARNG FWD 3	8	Ingham	LANSING	\$98,967.28
W8AC BDE TNG TM 4 MI ARNG	8	Ingham	LANSING	\$54,135.25
W8AC LT IN TNG TM 3 MIARNG FWD	8	Ingham	LANSING	(\$517.04)
W8AC MI ARNG ELE JFHQ FWD 103	8	Ingham	LANSING	\$0.00
W8AC MI ARNG ELE JFHQ FWD 105	8	Ingham	LANSING	\$710.44
W8AC MI ARNG ELE JFHQ FWD 108	8	Ingham	LANSING	\$3,352.33
W8AC MI ARNG ELE JFHQ FWD 109	8	Ingham	LANSING	\$0.00



# 2010 ECONOMIC IMPACT (FEDERAL FUNDS) TOTALLED BY CONGRESSIONAL DISTRICT MICHIGAN ARMY NATIONAL GUARD

UNIT NAME	DISTRICT	COUNTY	CITY	TOTAL
W8AC MI ARNG ELE JFHQ FWD 112	8	Ingham	LANSING	\$8,471.58
W8AC MI ARNG ELE JFHQ FWD 113	8	Ingham	LANSING	\$8,471.59
W8AC MI ARNG ELE JFHQ FWD 117	8	Ingham	LANSING	\$8,422.48
W8AC MI ARNG ELE JFHQ FWD 118	8	Ingham	LANSING	\$4,326.24
W8AC MI ARNG ELE JFHQ FWD 52	8	Ingham	LANSING	\$6,526.50
W8AC MI ARNG ELE JFHQ FWD 63	8	Ingham	LANSING	\$1,118.00
W8AC MI ARNG ELE JFHQ FWD 66	8	Ingham	LANSING	\$687.10
W8AC MI ARNG ELE JFHQ FWD 71	8	Ingham	LANSING	\$0.00
W8AC MI ARNG ELE JFHQ FWD 73	8	Ingham	LANSING	\$0.00
W8AC MI ARNG ELE JFHQ FWD 77	8	Ingham	LANSING	\$400.00
W8AC MI ARNG ELE JFHQ FWD 83	8	Ingham	LANSING	\$0.00
W8AC MI ARNG ELE JFHQ FWD 87	8	Ingham	LANSING	\$2,400.00
W8AC MI ARNG ELE JFHQ FWD 91	8	Ingham	LANSING	\$23,647.08
W8AC MI ARNG ELE JFHQ FWD 94	8	Ingham	LANSING	\$1,747.03
W8AC MI ARNG ELE JFHQ FWD 97	8	Ingham	LANSING	\$549.02
<b>CONGRESSIONAL DISTRICT 8 TOTAL</b>				<b>\$157,612,126.30</b>
1775 MP CO (CBT SPT)	9	Oakland	PONTIAC	\$1,649,459.06
1775 MP CO (CBT SPT) REAR	9	Oakland	PONTIAC	\$141,201.02
<b>CONGRESSIONAL DISTRICT 9 TOTAL</b>				<b>\$1,790,660.08</b>
119 FA 01 BN BRTY A (155 TOWED)	10	Saint Clair	PORT HURON	\$1,301,249.16
119 FA 01 BN BTRY A REAR	10	Saint Clair	PORT HURON	\$344,343.48
250 MI BN (AUG)	10	Macomb	SELFRIDGE ANGB	\$84,426.00
425 INF CO F	10	Macomb	SELFRIDGE ANGB	\$524,435.10
425 INF CO F (REAR)	10	Macomb	SELFRIDGE ANGB	\$345,933.88
464 QM CO (GS) (G42891)	10	Lapeer	LAPEER	\$1,038,269.08
464 QM CO FLD SVC REAR	10	Lapeer	LAPEER	\$98,283.01
746 QM	10	Lapeer	LAPEER	\$78.94
AASF #2	10	Macomb	SELFRIDGE ANGB	\$2,354,527.55
DET 1 CO B 3RD BN 238 AVN FWD	10	Macomb	SELFRIDGE ANGB	\$96,762.73
DET 1 CO B 3RD BN 238 AVN GSAB	10	Macomb	SELFRIDGE ANGB	\$1,124,219.72
FMS 02	10	Macomb	SELFRIDGE ANGB	\$1,764,179.41
<b>CONGRESSIONAL DISTRICT 10 TOTAL</b>				<b>\$9,076,708.06</b>
1072 MAINT CO (NON-DIV) (DS)	13	Wayne	DETROIT - LIGHT GUARD	\$1,155,487.86
1072 OD CO MAINT FWD 4	13	Wayne	DETROIT - LIGHT GUARD	\$0.00
1225 CBT SUSTAIN SPT BN HHC	13	Wayne	DETROIT - LIGHT GUARD	\$2,106,297.96
1225 CS BN HHD REAR	13	Wayne	DETROIT - LIGHT GUARD	\$326,216.34
125 IN 01 BN CO A (INFANTRY BCT)	13	Wayne	DETROIT - LIGHT GUARD	\$1,241,652.54
125 IN 01 BN CO A REAR DET	13	Wayne	DETROIT - LIGHT GUARD	\$9,177.81
182 FA 01 BN BTRY A (HIMARS)	13	Wayne	DETROIT - OLYMPIA	\$825,681.69
182 FA 01 BN BTRY A REAR	13	Wayne	DETROIT - OLYMPIA	\$290,730.22
182 FA 01 BN HHS REAR	13	Wayne	DETROIT - OLYMPIA	\$643,020.37
182 FA 01 BN HHSB (HIMARS)	13	Wayne	DETROIT - OLYMPIA	\$2,238,796.74
182 FA BN PBO HIMARS 3X6 (EAB)	13	Wayne	DETROIT - OLYMPIA	\$222,158.78
182 FA FS CO REAR	13	Wayne	DETROIT - OLYMPIA	\$544,189.76
182 FWD SPT CO	13	Wayne	DETROIT - OLYMPIA	\$185.80
182 FWD SPT CO HIMARS	13	Wayne	DETROIT - OLYMPIA	\$1,112,218.55
CO D RECRUIT SUSTAINMENT DET	13	Wayne	DETROIT - LIGHT GUARD	\$298,709.51
CO D RECRUIT SUSTAINMENT DET	13	Wayne	DETROIT - LIGHT GUARD	\$0.00
MI ARNG MED CMD (DET 6)	13	Wayne	DETROIT - LIGHT GUARD	\$1,653,454.01
W779 MI ARNG MED CMD (DET 6)	13	Wayne	DETROIT - LIGHT GUARD	\$23,712.16
W779 MI DET 24 MED DET FWD 296	13	Wayne	DETROIT - LIGHT GUARD	\$0.00
W82C MI ARNG MED DET FWD 7	13	Wayne	DETROIT - LIGHT GUARD	\$0.00
<b>CONGRESSIONAL DISTRICT 13 TOTAL</b>				<b>\$12,691,690.10</b>
1171 ASMC - MD CO AREA MED	15	Washtenaw	YPSILANTI	\$1,724,920.76
146 MMB (MD HHD, MULTI-FUNC BN)	15	Washtenaw	YPSILANTI	\$2,042,625.77
156 SIG HQ BN (CORPS SPT-MSE)	15	Washtenaw	YPSILANTI	\$11,949.42
177 MP BDE HHC (TAACOM)	15	Wayne	TAYLOR	\$2,426,526.47
177 MP HHC BDE REAR	15	Wayne	TAYLOR	\$4,676.55
1776 MP CO (CBT SPT)	15	Wayne	TAYLOR	\$2,381,275.76
1776 MP CO (CBT SPT) REAR	15	Wayne	TAYLOR	\$133,504.02



## 2010 ECONOMIC IMPACT (FEDERAL FUNDS) TOTALLED BY CONGRESSIONAL DISTRICT MICHIGAN ARMY NATIONAL GUARD

UNIT NAME	DISTRICT	COUNTY	CITY	TOTAL
1776 MP CO (CBT SPT)FWD 2	15	Wayne	TAYLOR	\$0.00
210 MP BN HHD	15	Wayne	TAYLOR	\$1,330,237.00
777 MP DET (IRC)	15	Wayne	TAYLOR	\$584,452.92
777 MP DET IR INFO CTR FWD	15	Wayne	TAYLOR	\$125,994.03
777 MP DET IR INFO CTR FWD 2	15	Wayne	TAYLOR	\$14,824.71
FMS 17	15	Washtenaw	YPSILANTI	\$1,596,962.87
<b>CONGRESSIONAL DISTRICT 15 TOTAL</b>				<b>\$12,377,950.28</b>
<b>Grand Total</b>				<b>\$275,538,576.41</b>

This Grand Total includes all Appropriations to include: 0100, 2020, 2060, 2065, and 2085. Following is the Appropriation definitions from DFAS-IN Manual 37-100-\*\*.

**0100 - Operation and Maintenance, Defense Agencies (OMD)** - This basic symbol is the operations and maintenance for defense agencies. It provides funding to finance the costs of operating and maintaining the Armed Forces, except for personnel cost. It includes pay and benefits of civilians, contract services for maintenance of equipment, and facilities, fuel supplies, and repair parts for weapons and equipment. It also includes travel and transportation costs.

**2020 - Operation and Maintenance, Army (OMA)** - This appropriation includes operation and maintenance of all Army, organizational equipment and facilities; purchasing equipment and supplies; production of audiovisual instructional materials and training aids; operation of service-wide and establishment-wide activities; operation of depots, schools, training (including cost of training civilian employees in the program from which the salaries are payable), recruiting, and programs related to OMA; welfare and morale, information, education, and religious activities; and expenses of courts, boards, and commissions. This appropriation is generally an annual appropriation, available for obligation for one fiscal year only (except for selected limitations).

**2060 - National Guard Personnel, Army (NGPA)** - This appropriation includes pay, allowances, clothing, subsistence, travel, death gratuities, disability and hospitalization benefits, bonuses and related expenses for Army National Guard personnel in connection with active duty, active duty training and inactive duty for training. The National Guard Personnel, Army appropriation is an annual appropriation available for obligation through each fiscal year.

**2065 - Operation and Maintenance, Army National Guard (OMARNG)** - Army National Guard Operations and Maintenance. Includes activities involved in the administration of the National Guard Bureau at the seat of Government; training of units; procurement of organizational equipment, supplies, and repair parts; services, including equipment maintenance; and activities in connection with military support to civil authorities. The OMNG appropriation is an annual appropriation available for obligation for one fiscal year only.

**2085 - Military Construction, Army National Guard (MILCON, NG)** - This appropriation is a multiple year appropriation available for obligation for five years. Construction projects require authorizing and funding (appropriation) legislation. This appropriation includes construction, modifications, and procurement of facilities (including the cost of the property and all associated real estate operations costs) for the Army National Guard as authorized by law and certain attendant activities. Expired or lapsed funds may be used to pay the cost of associated supervision, inspection, overhead, engineering, design, and subsequent claims, if any, for those projects being completed with funds otherwise expired or lapsed for obligation.

# Honoring Michigan's servicemembers from all militaries in support of Operation Iraqi Freedom

Rank, Name, Service, Unit of Servicemember

SPC Paul E. Anderson, Army National Guard, 855<sup>th</sup> Quartermaster

SRA James A. Hansen, Air Force, 46<sup>th</sup> Operations Support

SGT Lucas T. Beachnaw, Army, 2<sup>nd</sup> Bn (Abn), 503<sup>rd</sup> Infantry Reg., 1<sup>st</sup>

CPL Daane A. Deboer, Marines, 1<sup>st</sup> Combat Engineer Bn, 1<sup>st</sup> Marine

LCPL Anthony A. Dilisio, Marines, 1<sup>st</sup> Bn, 6<sup>th</sup> Marine Regiment, 2<sup>nd</sup>

SGT Dillon B. Foxx, Army, 1<sup>st</sup> Bn, 508<sup>th</sup> Infantry Regiment, 82<sup>nd</sup> Air

SGT Daniel A. Frazier, Army, 782<sup>nd</sup> Brigade Support Bn, 82<sup>nd</sup> Air

1LT Joel C. Gentz, Air Force, 58<sup>th</sup> Rescue Squadron, 1<sup>st</sup>

SPC Christopher T. Griffin, Army, 3<sup>rd</sup> Squadron, 61<sup>st</sup> Cavalry Regiment

SGT Michael K. Ingram, Army, 1<sup>st</sup> Battalion, 12<sup>th</sup> Infantry Regiment

SPC Joseph D. Johnson, Army, 27<sup>th</sup> Engineer Bn, 20<sup>th</sup> Engineer Bo

CPL Paul J. Miller, Marines, 3<sup>rd</sup> Combat Engineer Bn, 3<sup>rd</sup> Marine Di

PFC Bradley D. Rappuhn, Army, 3<sup>rd</sup> Battalion, 75<sup>th</sup> Ranger F

SPC Deangelo B. Snow, Army, 526<sup>th</sup> Brigade Support Battalion, 101<sup>st</sup> A

CPL Jeffrey R. Standfest, Marines, 3<sup>rd</sup> Combat Engineer Bn, 3<sup>rd</sup> Mari

SPC Brandon K. Steffey, Army, 178<sup>th</sup> Military Police Detachment, 89<sup>th</sup> MP

CPL Jacob H. Turbett, Marines, 2<sup>nd</sup> Combat Engineer Bn, 2<sup>nd</sup> Ma



# ary components who died during fiscal year 2010 in n and Operation Enduring Freedom

member, Hometown, and Date of Death

Company, South Bend, Indiana, Dowagiac, Mich., October 1, 2009

Support Squadron, Athens, Mich., September 15, 2010

173<sup>rd</sup> Airborne Bde, Vicenza, Italy, Lowell, Mich., January 13, 2010

ine Division, Camp Pendleton, Ludington, Mich., June 25, 2010

nd Marine Division, Camp Lejeune, Macomb, Mich., May 30, 2010

borne Division, Fort Bragg, Traverse City, Mich., February 5, 2010

borne Division, Fort Bragg, St. Joseph, Mich., November 19, 2009

Nellis AFB, Nevada, Grass Lake, Mich., June 9, 2010

t, 4<sup>th</sup> Infantry Division, Fort Carson, Kincheloe, Mich., October 3, 2009

t, 4<sup>th</sup> Infantry Division, Fort Carson, Monroe, Mich., April 17, 2010

de, XVIII Airborne Corps, Fort Bragg, Flint, Mich., June 16, 2010

division, Twentynine Palms, Calif., Traverse City, Mich., July 19, 2010

Regiment, Fort Benning, Grand Ledge, Mich., August 8, 2010

airborne Division, Fort Campbell, Saginaw, Mich., September 17, 2010

ine Division, Twentynine Palms, Calif., St. Clair, Mich., June 16, 2010

Brigade, III Corps, Fort Hood, Sault Sainte Marie, Mich., October 25, 2009

marine Division, Camp Lejeune, Canton, Mich., February 13, 2010



Department of Military and Veterans Affairs  
Joint Force Headquarters, Public Affairs Office  
Printed by Authority of Act 431 (P.A. 1984)  
Printed by the State of Michigan  
Department of Management and Budget  
300 copies printed at \$11.97 per copy  
for a total of \$3,592.83